



# Town of Glastonbury

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Richard J. Johnson  
Town Manager

ITEM #4(A)  
03-16-2022 Final Budget Hearing

March 14, 2022

The Glastonbury Town Council  
2155 Main Street  
Glastonbury, CT 06033

**Re: FY 2022-2023 Budget (AMENDED)**

Dear Council Members:

The Final Budget Hearing and Council Action as applicable is scheduled for Tuesday evening on the proposed Operating, Debt and Transfer, Revenues and Transfers, Capital Improvement, and Special Revenue Budgets for FY 22-23. The Final Budget Hearing must be held by March 27, 2022 and final Council action by March 28<sup>th</sup>.

The following information supplements my letter of March 4, 2022 forwarded with the background from the March 8<sup>th</sup> meeting.

## Actions and Considerations

Town Operations:

- Increase Youth and Family Services line items for additional full-time and part-time Clinical Social Worker staff. Note: The Agreement for the Youth and Family Services and Student Support Centers will be forwarded separately.
- The annual appropriation for contingency (\$175,000) was deleted effective FY 2018 as a result of some \$1M in reductions to Town Operations. This resulted from uncertainty concerning ECS funding. While most of the \$1M was restored when ECS was better understood, a contingency budget has not been funded for the five fiscal years 2018-2022. The alternative to contingency is a transfer and appropriation from the General Fund-Unassigned Fund Balance.

The proposed budget includes a \$75,000 appropriation for contingency. I respectfully request the following consideration. Reprogram the \$75,000 to the Town Operating Budget and increase by \$25,000 to be offset by a similar increase in operating revenues. The \$100,000 would provide flexibility to respond to continuing cost increases, volatility, and uncertainty. This approach would not fund new items but provide the opportunity to reallocate these monies for approved budget items (fuel, capital outlay, materials and supplies, equipment, contractual services, etc.). This would be subject to my formal approval and would not amend the mill rate now proposed.

The Town Operating Budget is now proposed to increase 2.3% as compared to the budget presented at the Annual Town Meeting at 2.4%. The change results from the proposed \$1M transfer from the General Fund-Unassigned Fund Balance to the Pension Fund thereby reducing the prorated share of the ADC by \$67,511. Given the modest increase in Town Operations, these funds could have been reprogrammed to other purposes. The 2.3% compares to the change in the Northeast – New England CPI of 6.9% for the year ended February 2022.

- Attachment 1 shows proposed Capital Outlay for Town Operations funded through ARPA.

Capital Improvement:

- Add \$900,000 Bell Street sidewalk project to be reimbursed by a \$600,000 approved grant for net estimated cost of \$300,000.
- Increase Capital Budget (ARPA) for Animal Control Shelter – \$150,000.
- Reallocate \$700,000 for Naubuc School project from ARPA to Capital Reserve Fund (retain eligibility for \$1M± state grant and reprogram Capital Reserve funded projects to ARPA). See attachment 2.

Other:

- A \$147,000 grant is pending for new audio equipment in Council Chambers and the RCC. This is based on a competitive RFP. Grant awards are expected by the end of April. If approved, the grant will fund up to 100% of project costs. When grant awards are known, I will advise Council for a potential supplemental appropriation.

### **Year End Results and Fund Balance**

A question was asked at the March 8<sup>th</sup> meeting concerning year-end results and operating accounts. I can provide additional information in this regard as may be requested.

Generally, year-end results (gain or loss) involve revenues and expenditures. Recent year gains resulted largely from revenues in excess of budget and COVID related expenditures below budget. In most cases, expenditure savings are not sustainable year to year or as possible included to the subsequent year budget proposal. This has allowed Town Operations (sans pension and OPEB) to increase at or below increases to the CPI over a multi-year period. I would not see a reduction in Town Operating expenditures for the coming year based on estimated current year results.

### **License Plate Readers**

As confirmed with the Town Attorney and staff at the FOIC, data from LPRs is a public document and releasable. However, this would be limited to broad data (time, location, registration, vehicle make, date for all vehicles) generally presented through a comma separated value formatted file (example of CSV – Attachment 3). There is no specific retention requirement for this information and a community can decide how long to retain a file (e.g., 30 days, 45 days, etc.). Additionally, there is no requirement to prepare customized reports. If a recording results in enforcement action, the record is retained as part of the case file. Lastly, specific law enforcement data is protected per applicable General Statutes and not releasable.

A competitive process would be conducted for LPRs and costs, terms, etc. verified through that process.

### **Car Tax**

The budget proposed by Governor Lamont establishes a 29 mill cap on motor vehicles. For the budget now proposed, the mill rate for RE/PP is sustained at the current 37.32 mills and MV at 29 mills. This assumes a \$3.064M state grant. There could be changes to the mill rate cap and state grant as part of the current legislative session.

### **Transfer In Fund Balance**

The budget as now proposed decreases the Transfer In Fund Balance from \$975,000 in the current year to \$575,000. The Transfer In could be increased from \$575,000 while still achieving a significant year over year decrease. For example, to fund the \$150,000 for additional Clinical Social Worker staff with no influence on the mill rate.

### **Boilers**

The Education Capital Program includes new boilers at Gideon Welles and Naubuc School in FY23 and 24. Budget estimates total \$950,000 and 850,000 respectively. A recent bid for the Gideon Welles School in preparation for a potential summer 2022 project attracted five respondents with costs below budget estimates. As noted with my March 4<sup>th</sup> letter, Governor Lamont is proposing allocation of \$90M in ARPA monies awarded to the state for boiler control and ventilation projects at public schools. I would expect Glastonbury to submit application for one or both projects. In the alternative, ARPA monies could be allocated and I wanted to advise of the favorable bid results.

Sincerely,



Richard J. Johnson  
Town Manager

RJJ/sal  
Attachments

## BUDGET RESOLUTIONS FOR PRESENTATION AT THE FINAL BUDGET HEARING MARCH 16, 2022

### (1) SUGGESTED RESOLUTION FOR THE GENERAL FUND 2022/2023 BUDGET

BE IT RESOLVED, that the Glastonbury Town Council approves an appropriation of \$ \_\_\_\_\_  
[\$47,160,184] for the 2022/2023 Town Operating Budget.

BE IT RESOLVED, that the Glastonbury Town Council approves an appropriation of \$ \_\_\_\_\_  
[\$116,937,381] for the 2022/2023 Education Budget.

BE IT RESOLVED, that the Glastonbury Town Council approves an appropriation of \$ \_\_\_\_\_  
[\$13,457,486] for the 2022/2023 Debt & Transfers Budget.

### (2) SUGGESTED RESOLUTION FOR THE GENERAL FUND REVENUES, TRANSFERS AND USE OF FUND BALANCE

BE IT RESOLVED, that the Glastonbury Town Council approves the 2022/2023 General Fund Revenues  
and Transfers in the amount of \$ \_\_\_\_\_ [\$177,555,051].

BE IT RESOLVED, that the Glastonbury Town Council approves a transfer, to be made in FY  
2021/2022, of \$ \_\_\_\_\_ [\$1,000,000] from the General Fund Unassigned Fund to the Pension  
Fund.

### (3) SUGGESTED RESOLUTION FOR CAPITAL IMPROVEMENT PROGRAM

BE IT RESOLVED, that the Glastonbury Town Council approves the 2022/2023 Capital Improvement  
Program Budget in the amount of \$ \_\_\_\_\_ [\$8,885,317]. Funding will be provided as follows:

Capital Reserve Fund	\$ _____	[\$8,119,100]
Town Aid Road	\$ _____	[\$461,217]
Sewer Sinking Fund	\$ _____	[\$250,000]

### (4) SUGGESTED RESOLUTION FOR SPECIAL REVENUE FUND APPROPRIATIONS

BE IT RESOLVED, that the Glastonbury Town Council approves the 2022/2023 Special Revenue Fund  
Appropriations, Revenues and Transfers as follows:

Sewer Operating Fund \$ \_\_\_\_\_ [\$3,298,217]

Can be reduced by \$2k to  
reflect lower Pension  
ADC. Revised budget:

\$3,296,217

## General Fund Summary of Revenues and Appropriations/Expenditures

DESCRIPTION	2021 Actual	2022 Adopted	2023 BOF Proposed	Increase (Decrease)	% Increase (Decrease)
<b>REVENUES</b>					
Taxes	158,107,350	160,940,802	162,806,986	1,866,184	1.2%
Licenses & Permits	1,705,759	1,313,100	1,369,645	56,545	4.3%
Intergovernmental	8,743,516	6,945,259	10,049,291	3,104,032	44.7%
Charges for Services	1,687,825	1,400,303	1,573,403	173,100	12.4%
Other*	1,920,334	1,148,867	1,180,726	31,859	2.8%
Use of Fund Balance	-	975,000	575,000	(400,000)	-41.0%
<b>TOTAL REVENUES</b>	<b>172,164,785</b>	<b>172,723,330</b>	<b>177,555,051</b>	<b>4,831,721</b>	<b>2.8%</b>
<b>APPROPRIATIONS/EXPENDITURES</b>					
<b>TOWN</b>					
General Government	3,323,186	3,562,535	3,569,063	6,528	0.2%
Community Development	2,120,715	2,506,646	2,508,734	2,088	0.1%
Administrative Services	7,559,554	6,355,057	6,541,079	186,022	2.9%
Public Safety	15,266,037	16,014,718	16,566,846	552,128	3.4%
Physical Services	7,162,189	7,446,713	7,545,639	98,926	1.3%
Sanitation	948,368	906,340	957,950	51,610	5.7%
Human Services	2,476,602	3,139,625	3,212,023	72,398	2.3%
Leisure & Culture	5,343,764	6,168,270	6,258,850	90,580	1.5%
<b>TOTAL TOWN</b>	<b>44,200,417</b>	<b>46,099,904</b>	<b>47,160,184</b>	<b>1,060,280</b>	<b>2.3%</b>
<b>DEBT &amp; TRANSFERS OUT</b>	<b>14,341,147</b>	<b>13,073,742</b>	<b>13,457,486</b>	<b>383,744</b>	<b>2.9%</b>
<b>EDUCATION</b>	<b>112,312,722</b>	<b>113,549,684</b>	<b>116,937,381</b>	<b>3,387,697</b>	<b>3.0%</b>
<b>TOTAL APPROPRIATIONS/EXPENDITURES</b>	<b>170,854,286</b>	<b>172,723,330</b>	<b>177,555,051</b>	<b>4,831,721</b>	<b>2.8%</b>

## General Fund Summary of Revenues and Transfers

DESCRIPTION	2021 Actual	2022 Adopted	2023 BOF Proposed	Increase (Decrease)	% Increase (Decrease)
<b>TAXES</b>					
<b>Tax Revenues</b>					
Current Levy - RE & PP	155,877,045	158,588,802	147,950,579	1,866,184	1.2%
Current Levy - MV			12,504,407		
Auto Supplemental	1,366,973	1,500,000	1,500,000	-	0.0%
Delinquent Motor Vehicle Fees	11,462	-	-	-	0.0%
Prior Years	394,636	500,000	500,000	-	0.0%
Interest & Fees	454,317	350,000	350,000	-	0.0%
Miscellaneous Fees	2,917	2,000	2,000	-	0.0%
<b>TOTAL TAXES</b>	<b>158,107,350</b>	<b>160,940,802</b>	<b>162,806,986</b>	<b>1,866,184</b>	<b>1.2%</b>
<b>LICENSES &amp; PERMITS</b>					
<b>Licenses &amp; Permits</b>					
Building Inspection Fees	1,062,944	750,000	800,000	50,000	6.7%
Town Clerk Fees	93,151	83,000	91,000	8,000	9.6%
Physical Services Fees	15,225	11,000	18,500	7,500	68.2%
Refuse Permit Fees	369,184	360,000	350,000	(10,000)	-2.8%
Health	160,732	105,100	106,145	1,045	1.0%
Fire Marshal	4,522	4,000	4,000	-	0.0%
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,705,759</b>	<b>1,313,100</b>	<b>1,369,645</b>	<b>56,545</b>	<b>4.3%</b>
<b>INTERGOVERNMENTAL</b>					
<b>HousAuth In-Lieu Tax</b>					
Housing Auth Welles Vill	81,662	87,000	89,000	2,000	2.3%
Other Housing Projects	122,195	106,000	125,100	19,100	18.0%
	<b>203,857</b>	<b>193,000</b>	<b>214,100</b>	<b>21,100</b>	<b>10.9%</b>
<b>St Conn In-Lieu Taxes</b>					
St/CT Pilot	-	-	46,915	46,915	0.0%
Municipal Revenue Sharing	-	-	-	-	0.0%
Disability Exemption	2,165	2,400	2,700	300	12.5%
Veterans Exemption	9,398	9,600	9,000	(600)	-6.3%
St/CT Telephone Access	74,304	72,000	72,000	-	0.0%
State Stabilization Grant	385,930	385,930	385,930	-	0.0%
Miscellaneous State Grant	388,581	-	-	-	0.0%
	<b>860,377</b>	<b>469,930</b>	<b>516,545</b>	<b>46,615</b>	<b>9.9%</b>
<b>ST Educ Entitlements</b>					
Magnet School Transportation	10,600	-	-	-	0.0%
ECS Cost Sharing Grant	5,355,518	5,379,255	5,379,255	-	0.0%
Spec Educ Excess/Agency	1,404,218	-	-	-	0.0%
Vocational Agriculture	298,501	331,888	298,519	(33,369)	-10.1%
	<b>7,068,837</b>	<b>5,711,143</b>	<b>5,677,774</b>	<b>(33,369)</b>	<b>-0.6%</b>

## General Fund Summary of Revenues and Transfers

DESCRIPTION	2021 Actual	2022 Adopted	2023 BOF Proposed	Increase (Decrease)	% Increase (Decrease)
<b>Admin Services</b>					
ST/CT Historical Document Pres	7,500	7,500	7,500	-	0.0%
	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>-</b>	<b>0.0%</b>
<b>Public Safety</b>					
Regional Dispatch Reimbursement	159,732	160,000	160,000	-	0.0%
Police Grants	307,613	240,475	245,475	5,000	2.1%
Civil Preparedness	-	12,110	12,110	-	0.0%
Volunteer Ambul Reimbursements	18,466	20,000	20,000	-	0.0%
	<b>485,810</b>	<b>432,585</b>	<b>437,585</b>	<b>5,000</b>	<b>1.2%</b>
<b>Human Services</b>					
Dial A Ride Grant	51,278	51,278	51,278	-	0.0%
Housing Auth Resident Services	33,836	47,990	47,990	-	0.0%
Youth & Family ST Grant	32,021	31,832	31,942	110	0.3%
	<b>117,135</b>	<b>131,100</b>	<b>131,210</b>	<b>110</b>	<b>0.1%</b>
<b>MV Tax Reimbursement</b>	-	-	<b>3,064,576</b>	<b>3,064,576</b>	<b>0.0%</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>8,743,516</b>	<b>6,945,259</b>	<b>10,049,291</b>	<b>3,104,032</b>	<b>44.7%</b>
<b>CHARGES FOR SERVICES</b>					
<b>Charges for Services</b>					
Planning & Zoning	17,514	12,000	14,000	2,000	16.7%
Town Clerk Recording Fees	352,729	180,900	269,900	89,000	49.2%
Town Clerk Conveyance Fee	933,896	616,400	700,000	83,600	13.6%
Educ/Community Serv Fees	-	20,000	30,000	10,000	50.0%
Solid Waste Tip Fees	257,273	235,000	235,000	-	0.0%
Sewer Inspection Fees	4,002	2,000	2,000	-	0.0%
Parks/Rec Swimming Fees	78,040	123,700	129,800	6,100	4.9%
Parks/Rec Program Fees	17,728	36,383	34,283	(2,100)	-5.8%
Subdivision OT Inspection	-	1,000	1,000	-	0.0%
Fire Watch Services	724	5,320	5,320	-	0.0%
Health Soil Tests	1,250	3,500	2,000	(1,500)	-42.9%
Senior Ser Programs	20,861	65,000	65,000	-	0.0%
Senior Nutrition Program	162	32,000	32,000	-	0.0%
Library Fines	2,496	30,000	25,000	(5,000)	-16.7%
Notary Services	210	5,100	5,100	-	0.0%
Passport Processing	940	32,000	23,000	(9,000)	-28.1%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,687,825</b>	<b>1,400,303</b>	<b>1,573,403</b>	<b>173,100</b>	<b>12.4%</b>

## General Fund Summary of Revenues and Transfers

DESCRIPTION	2021 Actual	2022 Adopted	2023 BOF Proposed	Increase (Decrease)	% Increase (Decrease)
<b>OTHER REVENUES*</b>					
<b>Other Revenues</b>					
Probate Court Reimbursements	2,480	2,480	2,480	-	0.0%
Interest on Investments	218,003	195,000	195,000	-	0.0%
Land Sales & Rentals	154,742	243,748	266,308	22,560	9.3%
Miscellaneous	1,018,130	32,500	32,500	-	0.0%
Educ Student Activities	460	200	200	-	0.0%
Educ Vo Ag Tuition	261,524	365,989	365,989	-	0.0%
Purchasing - Auction Sales	1,576	40,000	40,000	-	0.0%
PhyServ Refunds & Sales	1,296	3,500	3,500	-	0.0%
Refuse Recycling	84,093	42,300	48,600	6,300	14.9%
Claims Reimbursements	28,098	40,000	40,000	-	0.0%
Public Safety Police	88,083	54,000	68,000	14,000	25.9%
Health Insurance/Reimburs	26,838	-	-	-	0.0%
Youth & Family Services	3,065	33,400	33,400	-	0.0%
Library Trustee Account	48,234	40,000	40,000	-	0.0%
Clinical Fees	-	750	750	-	0.0%
Library Miscellaneous	1,148	16,000	10,000	(6,000)	-37.5%
Purchasing Card Rebates	7,266	14,000	9,000	(5,000)	-35.7%
Attorney Fees Reimbursed	35,295	25,000	25,000	-	0.0%
Utilities Reimbursed	3,619	-	-	-	0.0%
Unrealized Gain/(Loss) on Inventory	(94,400)	-	-	-	0.0%
ICMA Administrative Allowance	30,783	-	-	-	0.0%
<b>TOTAL OTHER REVENUES</b>	<b>1,920,334</b>	<b>1,148,867</b>	<b>1,180,726</b>	<b>31,859</b>	<b>2.8%</b>
<b>TRANSFERS IN</b>					
<b>Transfers In From</b>					
General Fund	-	975,000	575,000	(400,000)	-41.0%
<b>TOTAL TRANSFERS IN</b>	<b>-</b>	<b>975,000</b>	<b>575,000</b>	<b>(400,000)</b>	<b>-41.0%</b>
<b>GRAND TOTAL REVENUE AND TRANSFERS</b>	<b>\$172,164,785</b>	<b>172,723,330</b>	<b>\$ 177,555,051</b>	<b>\$4,831,721</b>	<b>2.8%</b>

\*Excludes refunding bond issuance related revenues.

## General Fund: Summary of Expenditures and Transfers

DEPARTMENT	2021 Actual	2022 Adopted	2023 BOF Proposed	Increase (Decrease)	% Increase (Decrease)
<b>TOWN</b>					
<b>GENERAL GOVERNMENT</b>					
TOWN COUNCIL	127,852	149,007	154,692	5,685	3.8%
TOWN MANAGER	704,901	710,745	714,047	3,302	0.5%
HUMAN RESOURCES	554,461	765,927	800,295	34,368	4.5%
FACILITIES MAINTENANCE	1,935,973	1,936,856	1,967,540	30,684	1.6%
<b>TO BE ALLOCATED PENSION REDUCTION</b>	-	-	<b>(67,511)</b>	<b>(67,511)</b>	<b>0.0%</b>
<b>TOTAL GENERAL GOVERNMENT</b>	<b>3,323,186</b>	<b>3,562,535</b>	<b>3,569,063</b>	<b>6,528</b>	<b>0.2%</b>
<b>COMMUNITY DEVELOPMENT</b>					
COMMUNITY DEVELOPMENT	570,838	700,343	747,452	47,109	6.7%
BUILDING INSPECTION	527,866	633,127	593,540	(39,587)	-6.3%
FIRE MARSHAL	339,800	376,333	375,417	(916)	-0.2%
HEALTH	682,211	796,843	792,325	(4,518)	-0.6%
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>2,120,715</b>	<b>2,506,646</b>	<b>2,508,734</b>	<b>2,088</b>	<b>0.1%</b>
<b>ADMINISTRATIVE SERVICES</b>					
FINANCIAL ADMINISTRATION	1,652,887	1,662,309	1,826,459	164,150	9.9%
ACCOUNTING	397,772	506,666	515,607	8,941	1.8%
PROPERTY ASSESSMENT	606,971	650,837	662,127	11,290	1.7%
REVENUE COLLECTION	473,656	517,508	495,132	(22,376)	-4.3%
TOWN CLERK	622,326	547,806	592,610	44,804	8.2%
VOTER REGISTRATION	191,212	176,863	203,847	26,984	15.3%
LEGAL SERVICES	296,315	300,000	300,000	-	0.0%
PROBATE SERVICES	13,792	24,800	24,800	-	0.0%
INSURANCE/PENSIONS	3,304,623	1,968,268	1,920,497	(47,771)	-2.4%
<b>TOTAL ADMINISTRATIVE SERVICES</b>	<b>7,559,554</b>	<b>6,355,057</b>	<b>6,541,079</b>	<b>186,022</b>	<b>2.9%</b>
<b>PUBLIC SAFETY</b>					
POLICE	14,095,858	14,659,602	15,058,422	398,820	2.7%
VOLUNTEER AMBULANCE	17,510	2,500	3,175	675	27.0%
FIRE	1,120,586	1,319,854	1,473,759	153,905	11.7%
CIVIL PREPAREDNESS	32,084	32,762	31,490	(1,272)	-3.9%
<b>TOTAL PUBLIC SAFETY</b>	<b>15,266,037</b>	<b>16,014,718</b>	<b>16,566,846</b>	<b>552,128</b>	<b>3.4%</b>
<b>PHYSICAL SERVICES</b>					
ENGINEERING	1,498,296	1,792,824	1,744,221	(48,603)	-2.7%
HIGHWAY	4,507,175	4,428,930	4,597,674	168,744	3.8%
FLEET MAINTENANCE	1,156,718	1,224,959	1,203,744	(21,215)	-1.7%
<b>TOTAL PHYSICAL SERVICES</b>	<b>7,162,189</b>	<b>7,446,713</b>	<b>7,545,639</b>	<b>98,926</b>	<b>1.3%</b>



## General Fund: Summary of Expenditures and Transfers

DEPARTMENT	2021 Actual	2022 Adopted	2023 BOF Proposed	Increase (Decrease)	% Increase (Decrease)
<b>SANITATION</b>					
REFUSE DISPOSAL	948,368	906,340	957,950	51,610	5.7%
<b>TOTAL SANITATION</b>	<b>948,368</b>	<b>906,340</b>	<b>957,950</b>	<b>51,610</b>	<b>5.7%</b>
<b>HUMAN SERVICES</b>					
HEALTH GRANTS	32,577	34,077	36,000	1,923	5.6%
YOUTH/FAMILY SERVICES	1,306,207	1,576,528	1,649,038	72,510	4.6%
SENIOR & COMMUNITY SERVICES	1,137,818	1,529,020	1,526,985	(2,035)	-0.1%
<b>TOTAL HUMAN SERVICES</b>	<b>2,476,602</b>	<b>3,139,625</b>	<b>3,212,023</b>	<b>72,398</b>	<b>2.3%</b>
<b>LEISURE &amp; CULTURE</b>					
PARKS/RECREATION	3,740,555	4,284,254	4,351,497	67,243	1.6%
WELLES TURNER LIBRARY	1,588,209	1,869,016	1,892,353	23,337	1.2%
SOUTH GLASTONBURY LIBRARY	7,500	7,500	7,500	-	0.0%
EAST GLASTONBURY LIBRARY	7,500	7,500	7,500	-	0.0%
<b>TOTAL LEISURE &amp; CULTURE</b>	<b>5,343,764</b>	<b>6,168,270</b>	<b>6,258,850</b>	<b>90,580</b>	<b>1.5%</b>
<b>TOTAL TOWN</b>	<b>44,200,417</b>	<b>46,099,904</b>	<b>47,160,184</b>	<b>1,060,280</b>	<b>2.3%</b>
<b>DEBT SERVICE &amp; TRANSFERS OUT</b>					
<b>DEBT SERVICE*</b>	<b>6,722,101</b>	<b>7,036,742</b>	<b>6,902,429</b>	<b>(134,313)</b>	<b>-1.9%</b>
<b>TRANSFERS OUT</b>					
CAPITAL RESERVE FUND	5,929,500	5,250,000	5,650,000	400,000	7.6%
DOG FUND	45,000	45,000	45,000	-	0.0%
OPEB FUND	772,346	742,000	785,057	43,057	5.8%
SEWER OPERATING	175,000	-	-	-	0.0%
LAND ACQUISITION	147,200	-	-	-	0.0%
CONTINGENCY	-	-	75,000	75,000	0.0%
CAPITAL PROJECTS FUND	550,000	-	-	-	0.0%
<b>TOTAL TRANSFERS OUT</b>	<b>7,619,046</b>	<b>6,037,000</b>	<b>6,555,057</b>	<b>518,057</b>	<b>8.6%</b>
<b>TOTAL DEBT SERVICE &amp; TRANSFERS OUT</b>	<b>14,341,147</b>	<b>13,073,742</b>	<b>13,457,486</b>	<b>383,744</b>	<b>2.9%</b>
<b>EDUCATION</b>	<b>112,312,722</b>	<b>113,549,684</b>	<b>116,937,381</b>	<b>3,387,697</b>	<b>3.0%</b>
<b>GRAND TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 170,854,286</b>	<b>\$ 172,723,330</b>	<b>\$ 177,555,051</b>	<b>\$ 4,831,721</b>	<b>2.80%</b>

\*Excludes refunding bond issuance related expenditures.

**Town Manager Recommended Projects 2022-2023**  
**January 20, 2022**

			aligns with objectives for...		
	Capital Reserve	ARPA	Sustainability	Economic Development	Livable Communities
<b>Infrastructure and Major Equipment Care &amp; Maintenance</b>	<b>\$ 5,041,000</b>	<b>\$ 1,425,000</b>			
Town Hall / Academy – Renovations & Security Improvements	\$ 100,000				
System-wide municipal roof replacement	\$ 25,000				
Public Safety Communications	\$ 380,000				X
Police Site Renovations	\$ 40,000				
Animal Control Shelter	\$ 50,000	\$ 800,000			
Fire Station Renovations		\$ 475,000			
Fire Station Diesel Exhaust Mitigation System*	\$ 195,000				
Road Overlay	\$ 1,800,000			X	
Main Street Reconstruction*	\$ 216,000		X	X	X
Renovation & Site Restoration - Slocomb	\$ 40,000				
Traffic Signal Upgrades	\$ 450,000				
Heavy Equipment (Highway)	\$ 155,000				
Sidewalk Repair & Maintenance	\$ 250,000		X		X
Pavement Restoration and Overlay – Town and Education	\$ 250,000				X
Storm Drainage Improvements	\$ 100,000		X		
Tree Management	\$ 100,000		X		X
Public Parks/Age Friendly	\$ 80,000	\$ 150,000	X		X
Minnechaug Golf Course Improvements	\$ 150,000				X
Winter Hill Farm	\$ 175,000		X	X	X
Grange Pool - ADA Building & Accessibility Upgrades	\$ 145,000		X		X
Center Green Renovations	\$ 100,000		X	X	X
Town Property Conversion: Recreational Purposes (1361 Main)	\$ 40,000		X		X
Riverfront Park and Boathouse	\$ 150,000			X	X
Bulky Waste Closure Fund	\$ 50,000		X		
<b>Ongoing Projects</b>	<b>\$ 428,100</b>	<b>\$ 425,000</b>			
Property Revaluation	\$ 130,000				
Energy Efficiency & Sustainability	\$ 75,000	\$ 80,000	X		
Disaster & Emergency Preparedness/Readiness		\$ 200,000			X
Main Street Sidewalks – Phase 3	\$ 150,000		X	X	X
Gateway Corporate Park: Bike/Ped Improvements*	\$ 73,100		X	X	X
Pickleball courts		\$ 145,000			X
<b>NEW Projects</b>	<b>\$ 2,650,000</b>	<b>\$ 2,030,000</b>			
Williams Memorial	\$ 150,000	\$ 1,250,000			X
Naubuc School Open Space Classrooms*	\$ 2,500,000	\$ 700,000			
Riverfront Community Center (RCC) Upgrades - outdoor programming		\$ 80,000	X	X	X
<b>Total</b>	<b>\$ 8,119,100</b>	<b>\$ 3,880,000</b>			
Less pending/approved grants	\$1,514,100				
<b>Total after grants</b>	<b>\$6,605,000</b>	<b>\$3,880,000</b>			
<b>Total Combined Projects</b>	<b>\$10,485,000</b>				

\*Pending/approved grants.

**Other Projects - Sewer Sinking Fund and Town Aid**

**Sewer Sinking Fund**

Water Pollution Control Roofs: \$230,000  
Parker Terrace Station & Force Main Replacement \$ 75,000

**Town Aid**

Town Aid Road: \$461,217

**ARPA Capital Outlay**  
**FY 2023 (TM / BOF Proposed)**  
*Potential funding by ARPA*

**ATTACHMENT 1**

Department	Description of New Items	Amount
Youth & Family	Accessibility Ramp to the Annex Backyard (Handicapped Access)	\$ 15,000
Parks & Recreation	Electric Zero Turn Mower (Sustainability)	\$ 14,500
Parks & Recreation	Welles Park Basketball Renovation	\$ 34,000
<b>TOWN MANAGER APPROVAL</b>		<b>\$ 63,500</b>

# ARPA Funds – Capital Program

Total ARPA funds to Glastonbury \$10.2M

Less ARPA Projects – CIP Workshop

- Animal Control Shelter (\$800K)
- Fire Station Renovations (\$475K)
- Public Parks / Age Friendly (\$150K)
- Energy Efficiency & Sustainability (\$80K)
- Disaster & Emergency Preparedness (\$200K)
- Pickleball Courts (\$145K)
- Williams Memorial (\$1.25M)
- RCC – Outdoor Programming (\$80K)

Naubuc School Open Space Classrooms (\$700K)\*

ARPA - Available allocation \$6.32M

Less Other Considerations:

- Fire Apparatus \$1.6M
- Gideon Welles Boiler and Air Handling Units \$1.2M
- Williams Memorial \$1.0M
- Animal Control Shelter \$150K

**Net \$2.365M ARPA monies available**

*\*\$700K in ARPA monies allocated to ventilation component of project. Use of ARPA monies negates eligibility for state school grant reimbursement.*

**Potential Reallocation of \$700K**

**Option 1: Current Capital Projects:**

- Emergency Preparedness: \$250K
- Underground Storage Removal: \$375K
- Pickleball: \$80K

**Option 2: Proposed Capital Projects:**

- Traffic Signals: \$450K
- Boathouse: \$150K
- Grange Pool: \$100K

# ATTACHMENT 3

id	name	type	year	make	model	color	comp	dir	dir2	dir3	dir4	dir5	dir6	dir7	dir8	dir9	dir10	dir11	dir12	dir13	dir14	dir15	dir16	dir17	dir18	dir19	dir20	dir21	dir22	dir23	dir24	dir25	dir26	dir27	dir28	dir29	dir30	dir31	dir32	dir33	dir34	dir35	dir36	dir37	dir38	dir39	dir40	dir41	dir42	dir43	dir44	dir45	dir46	dir47	dir48	dir49	dir50	dir51	dir52	dir53	dir54	dir55	dir56	dir57	dir58	dir59	dir60	dir61	dir62	dir63	dir64	dir65	dir66	dir67	dir68	dir69	dir70	dir71	dir72	dir73	dir74	dir75	dir76	dir77	dir78	dir79	dir80	dir81	dir82	dir83	dir84	dir85	dir86	dir87	dir88	dir89	dir90	dir91	dir92	dir93	dir94	dir95	dir96	dir97	dir98	dir99	dir100	dir101	dir102	dir103	dir104	dir105	dir106	dir107	dir108	dir109	dir110	dir111	dir112	dir113	dir114	dir115	dir116	dir117	dir118	dir119	dir120	dir121	dir122	dir123	dir124	dir125	dir126	dir127	dir128	dir129	dir130	dir131	dir132	dir133	dir134	dir135	dir136	dir137	dir138	dir139	dir140	dir141	dir142	dir143	dir144	dir145	dir146	dir147	dir148	dir149	dir150	dir151	dir152	dir153	dir154	dir155	dir156	dir157	dir158	dir159	dir160	dir161	dir162	dir163	dir164	dir165	dir166	dir167	dir168	dir169	dir170	dir171	dir172	dir173	dir174	dir175	dir176	dir177	dir178	dir179	dir180	dir181	dir182	dir183	dir184	dir185	dir186	dir187	dir188	dir189	dir190	dir191	dir192	dir193	dir194	dir195	dir196	dir197	dir198	dir199	dir200	dir201	dir202	dir203	dir204	dir205	dir206	dir207	dir208	dir209	dir210	dir211	dir212	dir213	dir214	dir215	dir216	dir217	dir218	dir219	dir220	dir221	dir222	dir223	dir224	dir225	dir226	dir227	dir228	dir229	dir230	dir231	dir232	dir233	dir234	dir235	dir236	dir237	dir238	dir239	dir240	dir241	dir242	dir243	dir244	dir245	dir246	dir247	dir248	dir249	dir250	dir251	dir252	dir253	dir254	dir255	dir256	dir257	dir258	dir259	dir260	dir261	dir262	dir263	dir264	dir265	dir266	dir267	dir268	dir269	dir270	dir271	dir272	dir273	dir274	dir275	dir276	dir277	dir278	dir279	dir280	dir281	dir282	dir283	dir284	dir285	dir286	dir287	dir288	dir289	dir290	dir291	dir292	dir293	dir294	dir295	dir296	dir297	dir298	dir299	dir300	dir301	dir302	dir303	dir304	dir305	dir306	dir307	dir308	dir309	dir310	dir311	dir312	dir313	dir314	dir315	dir316	dir317	dir318	dir319	dir320	dir321	dir322	dir323	dir324	dir325	dir326	dir327	dir328	dir329	dir330	dir331	dir332	dir333	dir334	dir335	dir336	dir337	dir338	dir339	dir340	dir341	dir342	dir343	dir344	dir345	dir346	dir347	dir348	dir349	dir350	dir351	dir352	dir353	dir354	dir355	dir356	dir357	dir358	dir359	dir360	dir361	dir362	dir363	dir364	dir365	dir366	dir367	dir368	dir369	dir370	dir371	dir372	dir373	dir374	dir375	dir376	dir377	dir378	dir379	dir380	dir381	dir382	dir383	dir384	dir385	dir386	dir387	dir388	dir389	dir390	dir391	dir392	dir393	dir394	dir395	dir396	dir397	dir398	dir399	dir400	dir401	dir402	dir403	dir404	dir405	dir406	dir407	dir408	dir409	dir410	dir411	dir412	dir413	dir414	dir415	dir416	dir417	dir418	dir419	dir420	dir421	dir422	dir423	dir424	dir425	dir426	dir427	dir428	dir429	dir430	dir431	dir432	dir433	dir434	dir435	dir436	dir437	dir438	dir439	dir440	dir441	dir442	dir443	dir444	dir445	dir446	dir447	dir448	dir449	dir450	dir451	dir452	dir453	dir454	dir455	dir456	dir457	dir458	dir459	dir460	dir461	dir462	dir463	dir464	dir465	dir466	dir467	dir468	dir469	dir470	dir471	dir472	dir473	dir474	dir475	dir476	dir477	dir478	dir479	dir480	dir481	dir482	dir483	dir484	dir485	dir486	dir487	dir488	dir489	dir490	dir491	dir492	dir493	dir494	dir495	dir496	dir497	dir498	dir499	dir500	dir501	dir502	dir503	dir504	dir505	dir506	dir507	dir508	dir509	dir510	dir511	dir512	dir513	dir514	dir515	dir516	dir517	dir518	dir519	dir520	dir521	dir522	dir523	dir524	dir525	dir526	dir527	dir528	dir529	dir530	dir531	dir532	dir533	dir534	dir535	dir536	dir537	dir538	dir539	dir540	dir541	dir542	dir543	dir544	dir545	dir546	dir547	dir548	dir549	dir550	dir551	dir552	dir553	dir554	dir555	dir556	dir557	dir558	dir559	dir560	dir561	dir562	dir563	dir564	dir565	dir566	dir567	dir568	dir569	dir570	dir571	dir572	dir573	dir574	dir575	dir576	dir577	dir578	dir579	dir580	dir581	dir582	dir583	dir584	dir585	dir586	dir587	dir588	dir589	dir590	dir591	dir592	dir593	dir594	dir595	dir596	dir597	dir598	dir599	dir600	dir601	dir602	dir603	dir604	dir605	dir606	dir607	dir608	dir609	dir610	dir611	dir612	dir613	dir614	dir615	dir616	dir617	dir618	dir619	dir620	dir621	dir622	dir623	dir624	dir625	dir626	dir627	dir628	dir629	dir630	dir631	dir632	dir633	dir634	dir635	dir636	dir637	dir638	dir639	dir640	dir641	dir642	dir643	dir644	dir645	dir646	dir647	dir648	dir649	dir650	dir651	dir652	dir653	dir654	dir655	dir656	dir657	dir658	dir659	dir660	dir661	dir662	dir663	dir664	dir665	dir666	dir667	dir668	dir669	dir670	dir671	dir672	dir673	dir674	dir675	dir676	dir677	dir678	dir679	dir680	dir681	dir682	dir683	dir684	dir685	dir686	dir687	dir688	dir689	dir690	dir691	dir692	dir693	dir694	dir695	dir696	dir697	dir698	dir699	dir700	dir701	dir702	dir703	dir704	dir705	dir706	dir707	dir708	dir709	dir710	dir711	dir712	dir713	dir714	dir715	dir716	dir717	dir718	dir719	dir720	dir721	dir722	dir723	dir724	d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