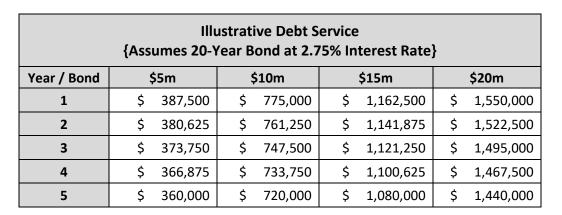
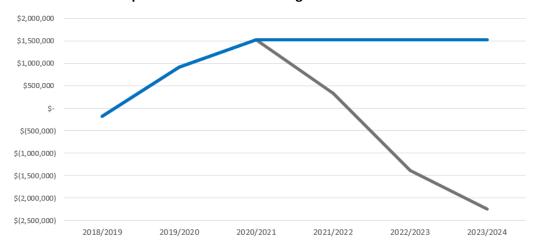
Capital Improvement Program (CIP) Exhibits - January 20, 2020

General Comments

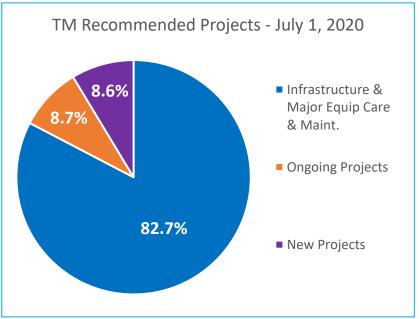
- Capital Funding is best considered on a multi-year basis. A five-year pro forma is
 provided based on project scope, estimated costs, and schedules with information
 now available. This is a good planning document and subject to change over coming
 years.
- Several projects are eligible for grant assistance, including the self-contained breathing apparatus for the fire service, the Slocomb Dam project, and tree removal. Applications to be submitted over coming months.
- The self-imposed referendum threshold per CIP Criteria totals approximately \$3.35M. The Criteria recognizes circumstances such as grant funding to reduce net costs, exigent circumstances, ongoing care and maintenance of Town infrastructure, and recurring projects such as technology, infrastructure, and road paving.
- The chart below shows estimated annual debt service costs over coming years. A
 new 20-year bond issue is expected in July 2020 for the Welles-Turner Library project
 and recent land acquisitions. A bond refunding is planned for mid-January with
 preliminary cost savings estimated at \$350-\$400K.
- As projections illustrate, the Capital Reserve-Unassigned Fund Balance generally meets and exceeds the \$1M goal. In some years, grants and project schedules will cause the Unassigned Fund Balance to dip below the \$1M threshold. This generally rebalances over a single fiscal year, subject to timing of project completion and grant receipt.
- The annual cost for a 20-year bond issue at 2.75% is shown with principal amounts of \$5M, \$10M, \$15M and \$20M as a reference for possible bond issue discussions.
- Pro forma shows multi-year projections for projects funded through the Capital Reserve Fund and possible bond issues.





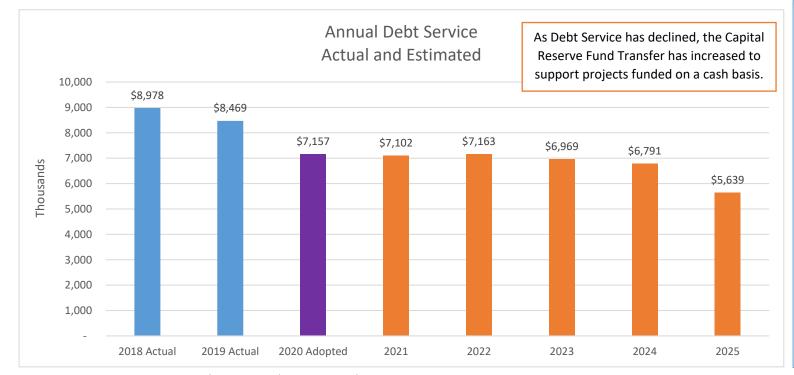


Blue line assumes net project costs equal capital transfer. Grey line assumes same capital transfer with net project costs per pro forma.



Potential Bond Issues

- Aquatic Facility
- School Roofs
- Riverfront Community Center
- Academy Williams Memorial
- Bulky Waste Closure
- Land Acquisition and Preservation





Includes authorized and unissued. \$5.99M Land, \$4.4M Library. (\$10.39M Bond)