



COVER STORY

Salmon Brook

Salmon Brook, pictured on this year's annual report, has been critical to Glastonbury's development from as far back as the mid-1600's.

In 1667, Mr. Thomas Harris was granted permission to establish the first saw mill in town. He chose Salmon Brook for this lively and consistent flow, tracing its origins to the Minnechaug Mountain area in northeast Glastonbury. A number of wood mills followed, producing clapboard and pipe-staves, not only for local building, but for export to New York, other colonies to the south, and even the West Indies. With these exports, and others later on, shipping soon became Glastonbury's first major large-scale industry.

From the 17th to the 20th century, Salmon Brook has had a variety of industries located along its banks. On the upper reaches, a still, a felt hat factory, and an iron casting operation all used the rapidly flowing waters to power their tools. By the mid-1800's, clothing and woolen goods manufacturers were present, along with such diverse businesses as wooden kitchenware and cigar-making. One of the most famous crafts of all, the German silver works of Fredrick Curtis, took over an older mill, becoming what is believed to be the first company of this type in the United States. This firm eventually became the American Silver Company, and was bought by the great Glastonbury entrepreneur, J. B. Williams.

As is quite obvious, the Town of Glastonbury owes a substantial portion of its early history and prosperity to this quiet little stream in the north of town. Salmon Brook, along with Roaring Brook further south, made Glastonbury a major commercial center throughout its first 200 years.

ACKNOWLEDGEMENTS

The preparation of the Annual Town Report is required by Section 607 of the Town CHARTER, dated November 5, 1968, and the report shall include the annual Town Budget.

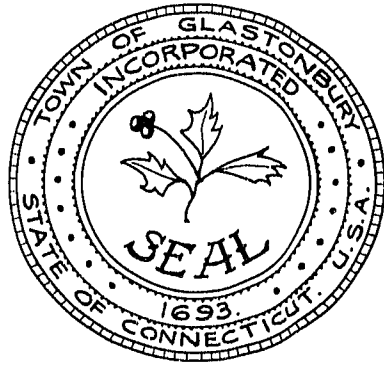
I wish to thank the various commissions, committees, and Town Departments who submitted both written and pictorial material to be included in this report. This year's cover story was derived from the manuscript written by Majorie Grant McNulty, titled **Glastonbury: From Settlement to Suburb**.

Edited by Tedd E. Povar, Administrative Assistant

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HISTORY — Incorporated May 8, 1693.

POPULATION — 24,500 / Density 467 per square mile / 6250 dwelling houses / 15,700 vehicles.

AREA — 52.5 square miles.

GOVERNMENT — Council-Manager form with 9 member council. There are 175 full time employees in general town, and 520 with the Board of Education.

FINANCE — Following adoption of the budget by the Council, the tax rate for the ensuing year is set by the Board of Finance. Based on an assessment rate of 70%, and a net taxable grand list of \$255,366,262, the 1976-77 mill rate is 41.5. The uniform fiscal year budget for 1975-76 is \$13,248,164, and for 1976-77 is \$14,309,242.

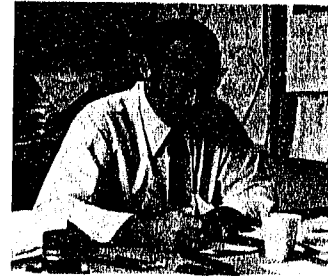
SCHOOLS — The Town is served by 7 elementary schools, 1 junior high, and 1 high school. The total enrollment is 5,805.

CHURCHES — Eight denominations are represented by: 3 Congregational, 3 Roman Catholic, 2 Episcopalian, 2 Methodist, 2 Baptist churches, and one each: Ukranian Catholic, Lutheran, and Unitarian Meeting church.

LIBRARY — The Welles-Turner Memorial Library, containing over 75,000 volumes, and located in the center of Town, provides reciprocal borrowing services with libraries of 33 other towns. Libraries staffed by volunteers and partially funded by the Town, serve East and South Glastonbury.

FIRE DEPARTMENT — Four organized companies, with a complement of over 160 volunteer firemen, serve the Town. In addition to the headquarters on Pratt Street, companies are located in South Glastonbury, on Chestnut Hill, and Manchester Road.

POLICE DEPARTMENT — Consists of 34 full-time police personnel, 5 dispatchers, one secretary, 3 clerks, and one dog warden. Eleven cars, and one van make up the automobile fleet. Five supernumeraries, and 12 special police provide assistance as required. The Glastonbury Auxillary Police Ambulance Association provides local residents with immediate service.



Appointed March 8, 1960
DONALD C. PEACH



TOWN MANAGER

Town of Glastonbury
2108 MAIN STREET • GLASTONBURY, CONNECTICUT 06033 • (203) 633-5231

TO THE TOWN COUNCIL AND CITIZENS OF GLASTONBURY

It is sad to see the wooded hills and productive farms of Glastonbury being gradually subdivided. The Town is one of the few suburbs that is experiencing substantial development. The process is probably inevitable, and no doubt we will cope with the problems such development brings.

I wonder, though, if we as citizens have established for the Town long range goals that we are prepared to support. In the fracas over locating a landfill site, do we forget the need to preserve open space for future generations? In the annual trauma over the budget, do we remember that a dollar spent wisely today saves many in the future?

There are many excellent citizens serving on boards and commissions, and there are numerous public interest and service groups with an understanding of local issues. And yet, there are many citizens with intelligence and vision that stay aloof from Town affairs. The Town is ours because we live here. Maybe in 1976-77, we can all dedicate a little more of ourselves to its betterment and preservation.

Very truly yours,

Donald C. Peach

Donald C. Peach
Town Manager



Town of Glastonbury

2108 MAIN STREET • GLASTONBURY, CONNECTICUT 06033 • (203) 633-5231

TOWN COUNCIL

TO THE CITIZENS OF GLASTONBURY:

As the first "drive-in mayor" of Glastonbury, I find the business of the Town starts early with the first commuters on their way to work and ends with the last of them returning home. Pumping gas and selling sundries is a good way of finding out what is going on in the community and exchanging ideas and information with the citizens.

My first year as Council Chairman has seen its problems. There was a dispute over the proposed landfill in South Glastonbury, and eventually the state denied a permit for its use. The injunction preventing the Town from spending its first year community development block grant funds has stalled a number of projects important to the people, such as redevelopment and recreation areas.

As regards relationships between communities within the Capitol Region, I believe you can make a lot more progress by negotiating with your neighbors than by fighting them. I also believe a hundred percent in local government, and, if towns and cities don't work together to solve local problems, then sooner or later some higher level of government will step in and there may be no towns as we know them today.

You have a friend in Henry!

Respectfully yours,

Henry A. Kinne
Henry A. Kinne
Chairman, Town Council



Standing: George Royster, Jr., Marcia Erley, Roobert Googins, Majority Leader, Janet Maher, James McIntosh, Robert Basine
Seated: George Adamson, Henry Kinne, Chairman, Constantine Constantine, Minority Leader

COUNCIL ACCOMPLISHMENTS

Community Development — Approved reconstruction of Griswold Street to a width of not more than 24 feet. Voted to resubmit first year Block Grant application with revisions following court injunction.

Public Works — Authorized the purchase of a landfill site, following referendum, along Old Mald's Lane.

Public Safety — Approved an ordinance requiring installation of deadbolt locks on all apartment complex residence doors.

Finance — Authorized a \$1,580,000 bond issue for school repairs, sewer construction, and redevelopment operations.

Drainage — Approved over \$40,000 for the completion of the drainage program begun in fiscal year 1974-75.

Parks and Recreation — Adopted the Booz-Allen study proposal that the Town departments of Parks and Recreation be combined into one operation.

Budget — Approved a total Town budget of \$14,309,242, of which \$8,368,385 is for education, \$4,380,890 for general Town operations, and \$1,559,967 for debt service.

Open Space — Accepted a substantial parcel of land from the Gorman family to serve as open space for passive recreation.

ELECTED TOWN OFFICIALS

TOWN COUNCIL

George Adamson
Robert Bashe
Constantine Constantine
Marcia Erley
Robert Googins
Henry Kinne*
Janet Maher
James McIntosh
George Royster, Jr.

BOARD OF EDUCATION

Beth Ellason
Charles Greewald
Henry D'Auria
Bruce MacLachlan
Vincent Palacino, Jr.
Richmond Perley*
Diane Twatchman
Dr. Maryann Zalman

FIRE COMMISSION

William Constantine
Earl Goodale
Henry Bemont
Thorne Perry*
Dr. Ernest Novey, Jr.
Bernard Sweetland

STATE SENATOR

David Barry

BOARD OF FINANCE

Samuel Delch
Robert Bowden
William Glotzer*
Thomas Murphy
Diane Northrup
George Trepp, Jr.

BOARD OF TAX REVIEW

Carl Bolin*
J. Blaine Lewis, Jr.
William Low
Robert Phelon
Richard Yedziniak

ZONING BOARD
OF APPEALS

Walter Erley
Robert Gomer
Charles Monaco*
Douglas T. Scott
Maurice Bourbeau
Alts. —
Arthur Bostick
Joan Saglio
Donald Gondek

REGISTRARS

Helen Litwin (D)
Carolyn Larson (R)

*chairperson

JUSTICES OF THE PEACE

Marlo Accornero
Robert Andrews
Francis Barnett, Jr.
Phillip Baribault, Jr.
Carolyn Brown
Catherine Carini
John Casella
Marjorie DeGray
Olga DeSpautz
Robert DiBella
Elizabeth Glamalle
Robert Goodrich
Winthrop Goodwin
Ann Hippler
Herbert Johnson
Mary Lamphire
Laura McLean
Betty Mieczkowski
Butler Ripley
Kenneth Smith

CONSTABLES

Daniel McCoy
Clarence Norton

STATE REPRESENTATIVE

Jean Thornton (31st)

U.S. REPRESENTATIVE

William Cotter (1st)

APPOINTED ADMINISTRATIVE OFFICIALS

TOWN MANAGER

Donald C. Peach

ASSESSOR

David MacArthur

ASSISTANT TOWN
MANAGER FOR
COMMUNITY
DEVELOPMENT

Mark Branse

BUILDING OFFICIAL

Bernard Dion

COMPTROLLER

William H. Beyer

DIRECTOR OF HEALTH

Richard Coppa

DOG WARDEN

John Carlini

FINANCE DIRECTOR —
SCHOOLS

Dr. Alfred Villa

PUBLIC WORKS
DIRECTOR

S. Robert Pryzyb

FIRE CHIEF

Edward Slwy

SUPERINTENDENT OF
SCHOOLS

Dr. Hugh Watson

FIRE MARSHALL

Howard Horton, Jr.

HIGHWAY
SUPERINTENDENT

Edward Carlini

HOUSING AUTHORITY
EXECUTIVE DIRECTOR

Barbara Carter

INSURANCE AGENT

Alvar Anderson

LIBRARY DIRECTOR

Elnor Hashim

PARKS & RECREATION
DIRECTOR

J. Baylis Earle

SUPERINTENDENT OF
SANITATION

Ralph Mandeville

REDEVELOPMENT
EXECUTIVE DIRECTOR

Paul Rabenold

CHIEF OF POLICE

Francis Hoffman

TAX COLLECTOR

John Croce

TOWN ATTORNEY

William Rogers

TOWN CLERK

Edward Friedeberg

TOWN ENGINEER

Leslie Naffe

SOCIAL SERVICES
DIRECTOR

Hazel Hutt

YOUTH SERVICES
DIRECTOR

Edmund Meincke

CIVIL PREPAREDNESS
DIRECTOR

Robert DiBella

BUILDING BOARD OF
APPEALS/CODES
REVIEW COMMITTEE

Calvin J. Carini
Otis F. Hall*
William L. Robotti
James E. Juros
Leslie R. Kenney
ex officio: Fire Marshal

CAPITAL REGION
COUNCIL OF GOV'TS.

Henry A. Kinne
Robert R. Googins (alt.)

CRCOG —

CITIZENS FORUM
Joann Onacki

CITIZENS ADVISORY
COMMITTEE

David A. Blanchard
Judith Carrithers
Esther Derench
Barbara S. Epstein*
Carol L. Frederickson
Denle Jones
Michael W. Longo
Dr. J. Bard McNulty
Robert A. Pulito
Peter Paterson, Jr.
Anthony R. Sullivan
Elizabeth Taylor
Robert W. Wyman
Janet Jope
Thomas Fitzgerald
Mary Lou Barrett
Thomas W. Docherty
Susan Johnston
Judith H. Wiegell
Cynthia Flitton
Carol Heafey
Elaine Mount
Frank Byrne
Lawrence M. Cassellani
H. J. Kimball
Richard Brown
Michael Angelo

COMMISSION ON AGING

Estelle Flanagan
Judith Harper
Winona Morse
Albert Moseley
Gilbert Spencer*
Eleanor Bostick
Mary Webster

COMMUNITY BEAUTIFICATION COMMITTEE

Lillian Loveland
Robert Papetti
Mimi Sanford
Robert G. Shlpman
Salvatore Vullo
Dana B. Waring*
Olga Corban

CONSERVATION COMMISSION

Robert F. Brodell
Elizabeth K. Brown
Richard Mihm
Franklin Pond*
Carl Jahn
Peter Stern
Marla Robotham
Charles Fisher

ECONOMIC DEVELOPMENT COMMISSION

Henry J. Cullinane
David H. Lips
Richard J. Ferras
Leo Steinhart
James Uccello
Sonya Googins
Alden A. Ives*

FENCE VIEWING COMMITTEE

Richard A. Fochl
Howard R. Kirck
Charles H. Tryon

FINE ARTS COMMISSION

Marilyn Becker
Estelle Beckerman
Joan W. Dufford
Julie Jones
Evelyn Prell
Judith M. Brown
Margot Winslow
Doris O'Rourke

Roberta Werner
Carolyn A. Woodard
Dr. Johan Tschinkel
Woodward Waesche*
Barbara Jenkins
Robert H. Arnold
William E. Erickson

HERITAGE COMMITTEE

Richard E. Ballard*
C. E. Lamson
Anthony Maurer
Elaine Moorcroft
Sandra O'Leary

John Waterhouse
Catherine E. Shea
Jean A. Greene
Elizabeth Taylor

HOUSING CODE APPEALS COMMITTEE

Nelson C. Brown
Harold C. Griesing
Joseph J. Kugler
Brian McCann

ex officio:
Building Official
Fire Marshal
Town Engineer

INCORPORATORS OF THE FREE ACADEMY

George W. Allen
Robert L. Henderson

Robert P. Mercier

INSURANCE ADVISORY COMMITTEE

Alvar Anderson*
David Canapari
Thomas Leahy
Sylvester Murano
David J. Prentiss
Craig Smith
Robert E. Custer
Donald C. Peach

JURY COMMITTEE

Evelyn Rowley
Betty Giamalis
Mary Mello

PARKING AUTHORITY

Albert E. Aubin*
Raymond C. Brezzo
James Noonan
Zygmund Onackl
Richard Shaw

PERSONNEL APPEALS BOARD

Arthur R. Colby
William J. Faber
Robert H. Pearson*
Richard Shaw
John O'Rourke

PLAN AND ZONING COMMISSION

Charles F. Ames
Henry J. Carlini
Walter R. Casella*
John C. Seremet
(alt)

Robert P. Knickerbocker
Robert Trowbridge
Patricia Low
Thomas J. Murray (alt)

PUBLIC BUILDINGS COMMISSION

Herbert W. Behrens*
Flori G. Minletti
Robert J. Fagnoni
Patricia Martin
William J. Olsson
Vincent Palacino, Jr.
(Bd. of Ed.)
Robert Bowden
(Bd. of Finance)

PUBLIC HOUSING AUTHORITY

Harvey A. Katz
Barrett R. Lucas
Joseph Melzen
William J. Roche
Graham E. Tyrol*

HUMAN RELATIONS COMMISSION

Marilyn Seichter
Freya L. Sonenstein

Margaret McKeever
Robert B. Tiltus*
Maxine Peek
Susan Motycka
George J. Sanford, Jr.
Robert E. Goodrich
James Ritter

RECREATION COMMISSION

Joyce Allen
Victor F. DeBartlo
Joseph J. Federico
Carol D. Haught
Walter F. Hemlock*
W. Gilbert Wolf
Bruce MacLachlan,
Bd. of Ed. Liaison

REDEVELOPMENT AGENCY

Edmund Downes
Carol Maurer
Kenneth P. Smith
Dr. Edward Stewart
Charles W. Brown
Priscilla Burkhardt*
Barbara Pond

SAFETY COMMITTEE

Estelle Flanagan*
Elizabeth Gabel
Paul R. Farina
Joyce Papetti
Joan Corcoran
James Spencer
William Dunn

SIDEWALK EVALUATION & PROGRAM COMMISSION

S. William Clulow*	Madeline Schultz
Bradley Easterson	Clifford Packard
Todd R. Balfanz	Donald J. Simpson
Priscilla Sulik	

WELFARE ADVISORY COMMITTEE

Olga DeSpautz	Myrna Strelcher
Lawrence Fleming	Georgja Roberts
F. Peter Schevola*	Anne Ferriera

YOUTH SERVICES COMMISSION

Jeanne Babineau	Richard Burkhardt
Dr. Ruthellen Gahm	Nicholas Paidirls
Margaret Richards	Julliana Steffens
Robert Hunter	Richard Lawton
Beverly Behrendt	Rev. Craig N. Raeburn
Alexandrina Sergio*	ex officio: Police Chief

SEWER COMMISSION

J. Phillip Berggren*	A. Paul Feeney
Lucretia Seidel	Donald Cromwell
Peter Schevola	George W. Ripley, III
George Smith.	

WELLES-TURNER LIBRARY BOARD

Margaret Berg	Howard T. O'Connell*
Dennis Carrithers	Michael E. Brown
Lucille Jonah	Penelope B. Kelly



PUBLIC BUILDINGS COMMISSION — Highlighting the past year was the completion of renovations to the Academy School. Work was also begun on the resurfacing of the 12 tennis courts at the High School. On a more negative note, plans for a Town Hall addition did not progress beyond the preliminary stages. The Commission does anticipate some solid steps in this area in fiscal 1976-77.

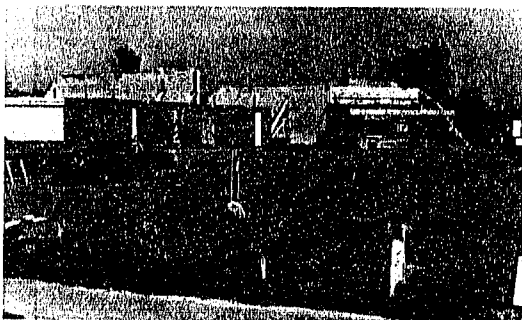
WELLES-TURNER LIBRARY BOARD — The library continues as a center of activity in the Town of Glastonbury, with activities for adults and children alike. New services include book loans to senior citizens at Knox Lane and Salmon Brook, and increased hours for the general library.

Retiring after 18 years of service was Catherin Bagdon. Her duties in reference were filled by Linda Zehner in January.

Finally, with the imminent installation of cable TV in the Town, the library has been active in development review and use projections.

ZONING BOARD OF APPEALS — Charged with jurisdiction over variance, special exceptions, and appeals of Building Official's decisions, the ZBA held 14 public hearings and considered a total of 61 applications for relief from zoning restrictions. Of these, 51 were approved, 5 withdrawn, and one was tabled.

GLASTONBURY HOUSING AUTHORITY — Jurisdiction includes the Welles Village, Knox Lane, and Center Village areas. This year included: Construction improvements, electrical upgrading, a new executive director appointed, improved relations between GHA and Youth Services, and Police, active elderly association, involvements in Visiting Nurses Assoc., with enthusiastic use of Dial-a-Ride. Future plans include development of access to commuter transit to downtown Hartford, the provision of luncheons for all senior citizens, and implementation of Section 8.



Station 35 under construction

GLASTONBURY RE-DEVELOPMENT

AGENCY—During the past fiscal year, a number of important commercial developments were either completed or begun. These include the Savings Bank at Glen Lochen, and the Station 35 complex between Welles Street and Hebron Ave. With redevelopment has come some very interesting developments

in the area of tax revenues. Examples indicate that newly built structures now return upwards of 90 times the original revenues from a given property in 1971. The Market Place specifically returns over 30 times the 1971 level.

In addition, redevelopment has brought great improvements in the general aesthetics and environment of the Town Center. It is hoped that next year's report will announce the near completion of all new construction within the Center Project.

CITIZEN'S ADVISORY COMMISSION—In addition to keeping informed on timely local issues, the C.A.C. conducted a study on the feasibility of an intra-town bus system, conducted a public hearing on the 1976 Community Block Grant application, and made recommendations to the Town Council.



CONSERVATION COMMISSION—At the forefront during fiscal 1975-76 were the protection of Town wetlands and water resources, insuring adequate open space for recreational use, the prevention of encroachment into flood plain areas, improved water quality in Town lakes, ponds, and streams, and a reduction in erosion problems caused by new developments throughout the Town.

Highlights: Receipt of 18 acres of open space from the Gorman family, and Town Council funding for acquisition of 7 acres along Roaring Brook in South Glastonbury. Municipal open space now totals over 752 acres.

Future outlook: Expanded recycling, and leaf composting, HUD study on flood-prone areas, and additional open

space acquisitions along major streambelts.

ECONOMIC DEVELOPMENT COMMISSION—Once again, the EDC faced considerable hinderances while pursuing its appointed duties. The application to the State for a study grant to determine the feasibility of expanding the present industrial park was not reviewed and is, therefore, further delayed. It is critical that this issue be settled as soon as possible in the upcoming fiscal year.

On a more positive note, the EDC is developing a property listing for the business sector through cooperation with the Glastonbury Chamber of Commerce. Throughout, the Economic Development Commission continues to insist on reasonable standards for development within the Town boundaries.

SEWER COMMISSION—Along with the Public Works Department, the Commission was involved in the South Glastonbury sewer project construction, easement securing, and administration. The reorganization of the Public Works Department has shifted responsibilities of the commission, with stabilization expected by the end of 1976. A Master Sewer Plan was begun to serve as a guide for all future expansion of the Town sewer system.

In general, the Commission held 24 meetings and 10 public hearings. Subcommittees were formed as needed.

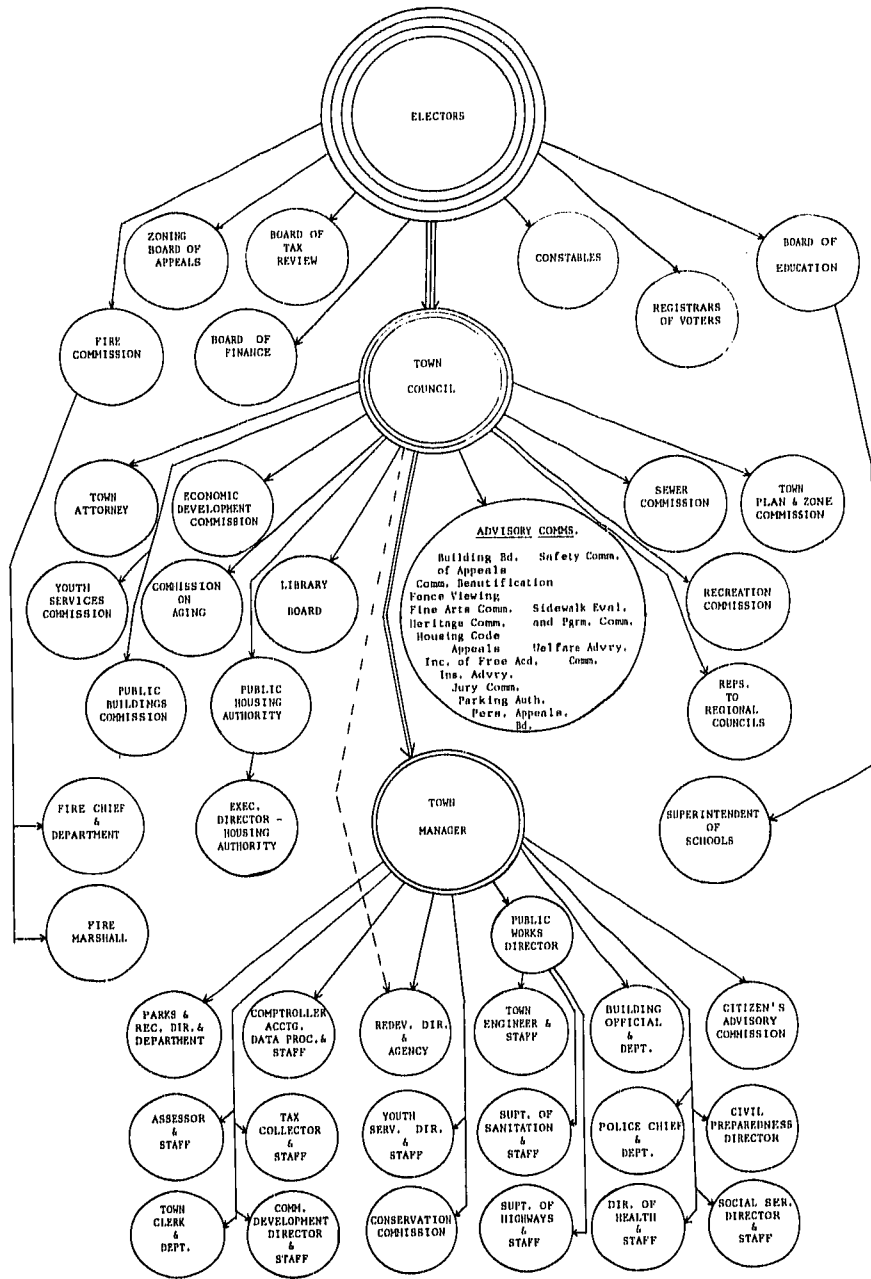
HUMAN RELATIONS COMMISSION—Fiscal year 1975-76 efforts have been directed toward three main areas of concern: affirmative action goal realizations and implementing a vendor affirmative action statement and accounting system, public-private workshops to determine housing needs and opportunities, and developing ways to aid other Town bodies toward understanding and cooperation among all persons and groups in the community.

Of major interest this year was the allegation and later investigation of discrimination in a Town-related hiring.



COMMUNITY BEAUTIFICATION COMMISSION With redevelopment nearing completion, the CBC attended to promoting plantings and design for the Center Green area and the barren lawns of the Gideon Welles House and Welles-Chapman Tavern. The commission also continued the street tree program and site review process.

The CBC does wish to thank those businesses who cooperated with us in making the Town and their establishments more attractive during 1975-6. With this same far-sighted cooperative attitude, next year should be even better.



TOWN CLERK

Although income for fiscal 1975-76 appears decreased in the following figures, a non-recurring gain of \$15,000 in 74-75 accounts for this apparent lack of growth. In truth, a slight expansion of income did occur. During the year, newly passed legislation increased the number of permits which must be recorded in land records, simplified voter affiliation procedures when registering, and shortened the process of absentee ballot preparation and completion.

COMPARATIVE STATISTICS:

	1973-74	1974-75	1975-76
To General Fund —	\$60,805.85	\$81,557.91	\$67,958.19
To State of Connecticut — (dog and fishing licenses, majority cards)	\$11,906.50	\$12,568.50	\$14,359.50
To Town Dog Fund — (dog licenses)	\$10,075.75	\$ 8,924.40	\$ 9,020.00

OTHER VITAL STATISTICS:

Births	212	202	211
Deaths	169	133	141
Marriages	232	259	234

LICENSES —

Dog	2,904	2,724	2,619
Hunting & Fishing	2,723	2,903	3,308

OTHER —

Veterans' Discharges	169	179	149
Voters (new)	379*	452*	551*
Land Record Documents Rec.	3,467	3,558	3,963

*Includes Registrar's total.

REGISTRAR'S OFFICE

Voter registration sessions are held every 4th Thursday of the month by the Registrars in the Town Hall from 7 p.m. to 9 p.m. Voters may affiliate or register any time in the Town Clerk's Office during business hours.

A total of 1,349 voters registered during fiscal 1975-76: 423 Democrats, 336 Republicans, and 590 Unaffiliated.

In the municipal election of November 4th, 64% of the 12,769 eligible, voted. In the landfill referendum, 43% voted; 3,807 for, and 1,781 against. In the Housing Code referendum, 14% voted. 1,315 needed to vote NO to support the change. Only 936 were cast NO.

TOTAL VOTERS: 4,373 Democrats
4,673 Republicans
4,227 Unaffiliated

ASSESSOR

Grand List: This year's list expanded eight million dollars to \$255,411,222, a relatively small increase of 3%.

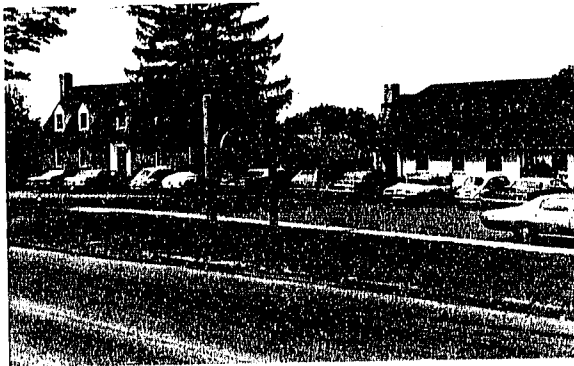
	1976	1975	% ±
Real Estate	\$224,432,422	\$217,440,615	+3
Personal Property	\$ 13,187,370	\$ 13,488,020	-2
Motor Vehicle	\$ 17,791,430	\$ 16,624,565	+7

Substantial Taxpayers:

Hale Farms Apartments	\$2,885,250
Glen Lochen Mall	2,026,840
Conn. Light and Power Co.	1,690,900
Colonial Village Apartments	1,608,770
Tyrol and Wethey Company	1,329,590
Fox Run Mall	1,543,560
Manchester Water Company	1,033,530

Summary: 1975-76 saw a decline in personal property due to an increase in exemptions for retail, manufacturer, and wholesaler inventories. This was not offset by additional business accounts, as in the past.

COMMUNITY DEVELOPMENT



The high activity rate of 1974-75 carried over to 1975-76. Over 15 new sub-divisions and 18 design review applications were processed. Among these were Tara Hills, which incorporates a strong effort toward moderate income housing, and Buckingham Center's residential and commercial proposals. Other highlights include receipt

of the second year block grant funds sponsoring redevelopment, housing, sewers, and Main Street reconstruction, among other items.

This year saw the departure of Mark Branse, Assistant Town Manager for Community Development, after 5 strong years of planning and development leadership.

PROBATE COURT

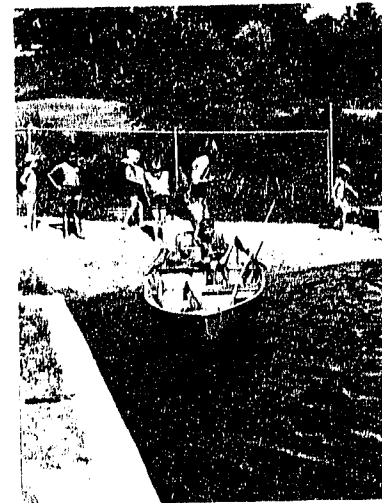
This year, the Probate Court provided administrative services to 137 families including estates, guardianships, mental commitments, marriage waivers, and adoptions. 220 passports were also processed. Anticipated in the future are expanded services to the community requiring substantially more floorspace.

BUILDING INSPECTION

Total estimated cost of construction in fiscal 1975-76 was \$7,647,107, with department revenues totalling \$51,757. 1,513 permits and 302 certificates of occupancy were issued. Inspections concerning land use and construction totalled 3,154, and 90 complaints were investigated.

This department also receives applications and records for the Zoning Board of Appeals, enforces building and zoning regulations, and reviews other construction as they relate to Town codes.

PARKS AND RECREATION DEPARTMENT



The merger of the Parks and Recreation departments which took place in 1975 resulted in a consolidation of manpower, equipment, and staff for the various activities of each.

PARKS: Fiscal 1975-76 saw the continued operation of this department in such areas as park maintenance, parkway tree services, snow removal, and other care-taking functions. The department is acutely aware of the need to preserve and promote the use and care of our natural environment.

RECREATION: A new program developed through cooperation of various Town and out-of-town sources was the Tri-Town Camp for the handicapped. Children enjoyed such activities as arts and crafts, swimming, bowling and numerous field trips.

In addition, the Recreation Commission continued to support the general programs for swimming, basketball, gymnastics, family open gyms, tennis, flag football, play school, and modern dance, just to name a few.

YOUTH SERVICES BUREAU

Programs consolidated under YSB this year:

Clinical Services: Drop in, crisis, individual family and group counselling; consulting to schools, groups and police; youth advocacy; in service training; and a research component.

Creative Experiences: Wilderness school, film, dance, theatre, music, educational and community services.

Youth Employment (YEP): Sponsors neighborhood Youth Corps each summer, and job referrals for youths 12 to 21.



Y.S.B. Theatre

RESULTS:

YEP Registries — 420 Jobs Filled — 420
 Clinical Inquiries — 292 Referrals — 229

Source of Referrals:

Police and Courts — 23% Schools — 27%
 Family, Clergy, and Doctors — 50%.

Grants Received this Year: \$23,350.

SOCIAL SERVICES

Following our move to the Gideon Welles House in July 1975, this department served 35% more persons this year, made possible in part by the support of the Junior Women's Club and members of Buckingham Church.

Department duties include: general assistance in the form of aid to persons who have no or low resources to meet basic needs, such as food, clothing, shelter, etc. Medical services may also be required. Programs may also cover child custody and care, as well as shorter term emergency needs.

HEALTH DEPARTMENT

This Year: First screening program with 226 residents tested and 53 referrals, 2029 housing inspections, 469 environmental inspections including insects and rodents, rubbish and garbage, sewerage, complaints, and general items. Routine inspections of food services, housing code, sewage disposal systems, swimming pools, and others totalled 2952.

COMMUNICABLE DISEASES REPORTED:

Gonorrhea - 16, Infectious Mono. - 34, Int. Protozoa - 4, Measles - 4, Salmonella - 5, Strep Throat - 7, Syphilis - 7; Two each: Hepatitis, Histoplasmosis, Influenza, Tuberculosis; One

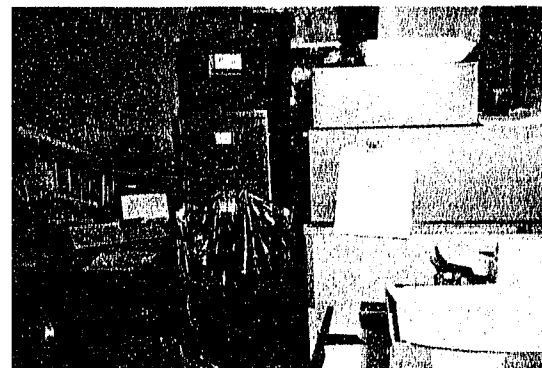
each: Enteric Pathogen E. Coli, Rubella, Shigella, Toxoplasmosis, and Trichinosis.

**VISITING NURSES ASSOCIATION**

Among the duties performed by the V.N.A. during fiscal 1975-76 were: ten Child Care Conferences for the purpose of examination and inoculations; vision and hearing screenings; dental clinics for children; and a series of guidance visits on such topics as maternal health, mental illness, retardation, and general health promotion.

CIVIL PREPAREDNESS

Civil Preparedness continues to be very active in the preparation, updating, and implementation of Town emergency plans, as well as the coordination of such plans with State agencies. This office has been successful in the procurement of surplus federal equipment including three fully-equipped travel trailers this past year.

POLICE DEPARTMENT

Operation Sardine

The picture shown typifies the ongoing struggle of the Police Department to serve the many under the extreme hardship of space privation. The captioned photo shows the 9' x 11' office space, containing 3 desks and 3 file cabinets out of which the Patrol Lieutenant, the Traffic Sergeant and the Crime Prevention / Training Officer must operate

in a spirit of "togetherness".

As the Town has increased population and an accompanying demand for a variety of services from its Police Department, neither the number of staff nor space to work in has increased comparatively. It has therefore been necessary to curtail some police services.

OFFENSES:	Jan.-June 1975	Jan.-June 1976
Part 1 (Serious) Crime	509	548
Part 2 (less serious) Crimes	1523	1666
Misc. Non-Criminal	1773	2006
Police Services	1852	1687

FIRE DEPARTMENT

ALARMS: With grass, brush, and woods fires still leading, an overall increase of 8% was recorded in 1975-76. Chimney fires and flooded basements showed the greatest increase, while fewer motor vehicle fires, MV accident calls, and home and building fires were reported.



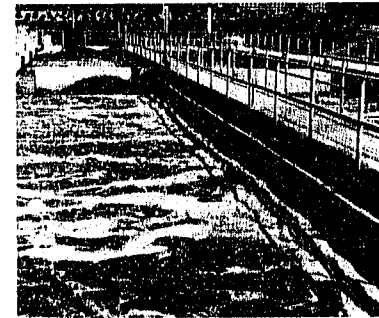
SUMMARY	Brush and Grass Fires	100	Home Appliances	12
	Vehicle fires and Acc.	72	Home Furnaces ..	10
	Home and Buildings	59	ADT Alarms	10
	Water in Cellars	23	Street Elect. Wires	8
	Chimney Fires	19	Home Elect. Faults	7
	Miscellaneous	17	Dumpster Fires	6
	False Alarms	16	Drownings	3
			TOTAL	362

ENGINEERING DEPARTMENT

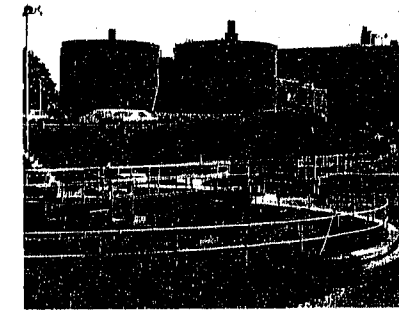


1975-76 Highlights: Design and Survey for Phelps and Wickam Road reconstruction; Review and Inspection of Rolling Woods, Tanglewood II, and Addison Grove sub-divisions; Testing and Inspection of South Glastonbury Sewer Project; and Preliminary survey for the reconstruction of the Smut Pond Dam, (see photo above).

SANITATION DEPARTMENT



Aeration Tanks



Final Clarifiers

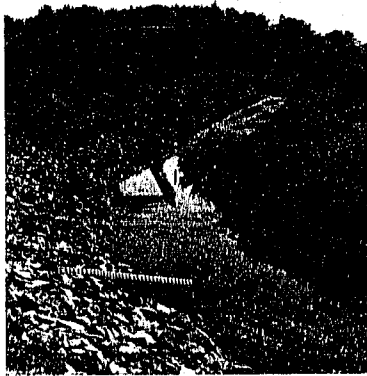
1975-76 brought major alterations to this department's organization and duties. The sewer maintenance division, with the exception of pumping stations, was transferred to the Highway Department, while sewer inspection and engineering were consolidated with the Engineering Department. Sewer Commission duties are also being shifted over to Engineering. This department is now responsible for refuse disposal and building maintenance.

WASTEWATER: In line with the dictates of the EPA, both state and federal, the disposal of solids (sludge) will continue to require innovation. A sharp increase in flow, 33%, this year necessitated the use of spare equipment requiring high maintenance and longer operating hours. Throughout, effluent quality remains high. The pumping and ejector stations operated 11% more this year than last.

BUILDING MAINTENANCE: As stated, this new duty required a new program to establish a uniform equipment, carpentry, and painting schedule for day-to-day and long-term upkeep.

REFUSE DISPOSAL: This second new duty required detailed familiarization with present problems and new techniques which are being developed in this rapidly expanding science. Areas of review include programs for disposal, recycling, and regionalization of effort.

HIGHWAY DEPARTMENT



Drainage Near Welles Street



Street Lining

Crews of the Highway Department completed a number of major road reconstruction and drainage projects during fiscal 1975-76. Work along Phelps St. and Wickam and Bayberry Roads totalled over 2,500 feet, involving drainage, surface, and curb construction. In all, over 14,000 feet of curbing was installed throughout the Town.

The snow and ice season was once again mild in comparison to other winters past. Crews responded to 18 storms and erected 6,500 feet of snow fence. Plow and sanding trucks covered over 145 miles during the snow season.



S. Robert Pryzby — P.W. Director

The Highway Department is also responsible for the maintenance of 47 School buses as well as all town vehicles and equipment. The staff for this purpose includes seven full time mechanics and one supervisor.

Richmond Perley
ChairmanGLASTONBURY PUBLIC SCHOOLS
GLASTONBURY, CONNECTICUT 06033BOARD OF EDUCATION OFFICE
WILLIAMS STREET
633 5231Annual Report of the Chairman of the Board of Education

To the Citizens of Glastonbury:

This past year brought six new members to the Board of Education. Each has contributed new thoughts to our deliberations with the result that some of our activities are being viewed in a new light. However, the Board is continuing its activities to evaluate all of its programs in terms of what the community wants from its schools. This activity has been particularly significant this past year in view of the many new members on the Board.

We are justly proud of the fine physical facilities that have been provided by the community and are gratified by the non-school use they receive. Last year they were used by the Recreation and Parks Department for over 35 activities and by other community groups for over 50 regularly scheduled programs. In addition, about 70 other groups used the facilities on an occasional basis.

As we look to the future, we do not foresee the large fall-off in enrollment that some surrounding communities are experiencing. Even though the family size is decreasing the number of families continues to increase, so that our enrollment is decreasing only slightly. This trend may reverse as Glastonbury continues its growth. Our challenge for the future is to find ways to get more educational value from the tax dollars we spend and to continue to assess how much of the tax dollar should go to education.

The Board of Education is most appreciative of all those who contribute to the successful operation of the Glastonbury School System. This includes both the instructional and non-instructional elements of the staff as well as the many volunteers without whose help many of our programs could not function. It also includes other elements of the Town Government that provide services essential to the operation of the schools. We also appreciate the members of the community who come to the Board meetings to express their views.

Respectfully submitted,

Richmond Perley, Chairman
Glastonbury Board of Education

October 1, 1976



Hugh McG. Watson
Superintendent of Schools

GLASTONBURY PUBLIC SCHOOLS

GLASTONBURY, CONNECTICUT 06033

Annual Report of the Superintendent of Schools

BOARD OF EDUCATION OFFICE
WILLIAMS STREET
633 5231

To the Glastonbury Board of Education:

Development of staff through in-service training, improvement of curriculum, and efforts to enhance communication with the public formed the cornerstones of the school system's administrative responsibility during the 1975-76 school year. Professional in-service training programs were expanded to include specific course offerings for teachers in learning development, in working with children with learning disabilities, and in reading in the content areas. Representatives of the teaching and administrative-supervisory staffs also participated in a series of seminars at the University of Connecticut designed to clarify the school system's commitment toward management by objectives.

Within the sphere of curriculum improvement a major task was undertaken by the high school faculty with the completion of self evaluation of the entire educational program in preparation for a visitation in October of 1976 by an accreditation team from the New England Association of Colleges and Secondary Schools. At the elementary school level considerable attention was placed on continuing development of basic skills with new textbook adoptions implemented in English composition, English grammar and handwriting.

The importance of effective communication with the public was realized by the Board of Education, and administrative efforts were taken to implement this process. A series of departmental news releases was supplemented by an invitation to citizens to use a post card format to send questions and/or suggestions to the school administration. Answers to many of the questions were published in the Glastonbury Citizen, and some of the suggestions proved helpful to the administrative staff.

The school system's administrative structure was reorganized with the appointment of Dr. Alfred L. Villa as Director of Administrative Services and the appointment of Robert Cunter as Administrator of Plant. The position of plant management has been expanded to include the supervision of custodial services for town buildings as well as school buildings. Under the coordination of the Director of Administrative Services will come those aspects of school system management related to personnel and finance. During the past year the school system's organizational chart was completed with purposes and functions of each position delineated and job descriptions updated for most personnel classifications.

For the coming year major priorities are attached to staff development, to program evaluation, and to determination of priorities of educational goals. Emphasis in staff development will be placed on additional in-service training for both teachers and supervisors for the purpose of developing teaching competencies to the fullest possible point. During the year a model for program evaluation will be developed with the expectation that this design can be applied to any future programs which are proposed as well as some existing programs which the Board may wish to examine closely. Determination of priorities among educational goals will be undertaken in a series of meetings to be held by the administration with citizens, students and staff members.

Respectfully submitted,

Hugh Watson

Hugh Watson
Superintendent of Schools

October 1, 1976

REPUBLICAN - DEMOCRATIC BASKETBALL GAME — February 1976



Blum, Gavens & Kaplan, P.C.

Certified Public Accountants

*Bernard Blum, C.P.A.
Harold H. Gavens, C.P.A.
George B. Kaplan, C.P.A.
Sigmund Gavens, C.P.A.
Alan B. Mandell, C.P.A.
Conrad A. Kappel, C.P.A.*

*29 North Main Street
West Hartford, Conn. 06107*

203-521-7600

Town Council
Town of Glastonbury
Glastonbury, Connecticut

We have examined the financial statements of the various Funds of the Town of Glastonbury for the year ended June 30, 1976, listed in the foregoing Table of Contents. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The Town of Glastonbury has not maintained a record of its general fixed assets, and accordingly a statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial report.

In our opinion, the financial statements listed in the aforementioned Table of Contents present fairly the financial position of such Funds of the Town of Glastonbury at June 30, 1976, and the results of operations of such Funds for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

The accompanying supplemental information and combined balance sheet are not necessary for a fair presentation of the financial statements, but are presented as additional analytical data on pages 72-84. The supplemental information has been subjected to the tests and other auditing procedures applied in the examination of the financial statements listed in the foregoing Table of Contents and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

Blum, Gavens & Kaplan, P.C.
Blum, Gavens & Kaplan, P.C.
Certified Public Accountants

September 17, 1976

Members of the American Institute of Certified Public Accountants

**TOWN OF GLASTONBURY
COMMENTS AND RECOMMENDATIONS ON THE EXAMINATION
JUNE 30, 1976**

SCOPE OF AUDIT

The audit of the accounts of the Town of Glastonbury for the fiscal year ended June 30, 1976 was conducted in accordance with the general instructions to independent public accountants conducting periodic audits of municipal financial statements as issued by the State Tax Commissioner.

A general review of internal control was made and where internal control was lacking auditing procedures were generally extended.

As part of our review of internal control and other auditing procedures, we were able to determine that all receipts can be specifically traced to definite groups of deposits and that the various book and bank balances are reconciled at least monthly. We also noted that all receipts were properly and promptly deposited intact.

In general, we found the books and records of the Town of Glastonbury were well kept. However, the following items came to our attention:

1. Many records of the Town are held in various departmental offices. These records are maintained in non-fire-resistant filing cabinets and are not normally returned to the Town Clerk's vault for safekeeping daily. We recommend that the Town Manager review the adequacy of record storing procedures to determine which departments should be provided fire-resistant filing cabinets.
2. In the course of our examination, we observed that minutes of the Town Council meetings are not being transcribed nor filed on a timely basis with the Town Clerk. We recommend the Town Council take appropriate action to insure timely filing of minutes of the Council.

Our general review of internal control disclosed that cash discounts were usually taken when available. However, the amount of cash discounts available were generally insignificant.

The analysis of insurance on page 74 under Supplemental Information indicates the insurance coverage in force at June 30, 1976. In the opinion of the Agent of Record, insurance coverage is adequate.

**GENERAL FUND
FUND BALANCE**

**COMPARISON OF GENERAL FUND ITEMS
AT JUNE 30, 1976 AND 1975**

	June 30, 1976	June 30, 1975	Increase or (Decrease)
Cash and Temporary Investments	\$719,700.60	\$382,056.29	\$337,644.31
Taxes Receivable	237,870.31	250,118.15	(12,247.84)
Other Receivables	494.86	252.73	242.13
Accounts Payable	64,421.07	-0-	64,421.07
Taxes Collected in Advance	262,832.78	160,236.15	102,596.63
Fund Balance	630,811.92	472,191.02	158,620.90

It was anticipated during budget preparation for the year ended June 30, 1976 that General Fund Balance would decrease by \$85,000.00. Supplemental appropriations during the year of approximately \$261,000.00, primarily to the Board of Education and by transfer to the Capital Reserve Fund, resulted in a planned decrease in Fund Balance of \$346,000.00. However, budgetary operations produced the following results:

Appropriations in Excess of Estimated Revenue	\$13,508,710.14	\$
Actual Revenue in Excess of Estimated Revenue	13,163,164.00	(345,546.14)
Appropriations in Excess of Actual Expenditures	13,492,187.68	329,023.68
	13,508,710.14	187,231.99
	13,321,478.15	
Net Increase Resulting from Favorable Budgetary Operations		<u>\$170,709.53</u>
General Fund Balance thus Increased as a result of:		
Favorable Budgetary Operations		\$170,709.53
Decrease in Taxes Receivable		(12,247.84)
Miscellaneous		159.21
Increase in Fund Balance		<u>\$158,620.90</u>

"Fund Balance" is a commonly misunderstood term on the balance sheet. It is often referred to as total available funds to balance or spend against an ensuing year's budget. However, this amount includes uncollected taxes of prior years. Since a similar or increased amount will likely remain in the following year, it is not available in cash for budgetary purposes. Furthermore, a portion of the Fund Balance may have already been appropriated for budgetary purposes.

The Fund Balance on the General Fund balance sheet should be segregated into three separate accounts as follows:

1. Appropriated for uncollected taxes
2. Funds appropriated to the budget year (1976-1977)
3. Unappropriated Fund Balance

With the approval of Town officials, we have restated for this year the composition of Fund Balance as recommended above.

Complete implementation of this format would also require slight modifications to the preparation of the budget. Revenues should include the amount available from the prior year's Fund Balance as appropriated and should also contain a breakdown of taxes between current year's estimated collections and collections of prior years. The appropriations should contain a line item for the amount of Fund Balance to be appropriated to the following year's budget. We believe that this presentation would more graphically describe the status of the General Fund Balance, as well as its use to future periods.

BUDGET MAKING PROCESS

The budget making process for the Town as outlined in Chapter VI and VII of the Town Charter is as follows:

- By March 5 Departments, Offices, Boards, Commissions, Committees and Agencies submit estimates of receipts and expenditures to the Town Manager.
- By April 5 The Town Manager submits 1) estimated expenditures for the current fiscal year and 2) his expenditure requests to the Board of Finance. The Board of Education submits estimates of receipts and expenditures to the Board of Finance.
- By April 25 The Board of Finance holds one or more public hearings on the proposed budget.
- By May 5 The Board of Finance submits its proposed budget to the Town Council.
- By June 5 The Town Council presents the budget to the Town Meeting for an opinion vote.
- By June 10 The Town Council adopts a budget for the fiscal year beginning July 1.

TAX COLLECTOR

Our examination of the report of the Tax Collector disclosed that information required by the General Statutes was not being maintained. Specifically, it is required that interest and lien fee collections be reported for each Grand List. At the present time, the Tax Collector reports interest and lien fees only on a total basis. However, we should note that the lack of data processing assistance in the office of the Tax Collector effectively precludes compliance to the statutory requirements. We recommend the Town provide satisfactory data processing assistance to the Tax Collector.

Our examination included procedures to determine that the Abstract was reconcilable to the Rate Book. Because of a change in State law particularly effecting Glastonbury, which caused substantial adjustments to the Rate Book, it came to our attention that no Town official is charged with the duty of reconciling the Abstract to the Rate Book. Therefore, we recommend that the Town Manager designate an appropriate authority to reconcile yearly the Abstract and Rate Book.

COMPTROLLER

Our examination of cash transactions included a review of internal control. As part of that review, we examined procedural guidelines issued to the various departments. In general, compliance to guidelines established by the Comptroller's office has been good. However, we did note that certain departments have not remitted receipts on a timely basis, in conformity with the instructions issued by the Comptroller. We recommend that all departments strictly comply with established procedures.

In addition, it came to our attention that some receipts collected by the Park and Recreation Department are not turned over directly to the General Fund, but are rather used to purchase supplies and equipment. We believe that this procedure is contrary to good budgetary practices, since it tends to obscure the total of actual expenditures. Therefore, we strongly recommend that the Comptroller receive all General Fund receipts collected by the Park and Recreation Department.

BOARD OF EDUCATION

Our examination of Board of Education expenditures indicated some confusion regarding the concept of the accrual basis of accounting. We noted that some expenditures have not been charged to the proper fiscal period. We recommend that the Board of Education establish procedures to insure that all expenditures be charged to the proper fiscal period.

CAPITAL FUNDS

The Town of Glastonbury has experienced over the past several years a substantial increase in the activity of capital programs. These programs are accounted for in the General Fund, Reserve Fund for Capital and Non-Recurring Expenditures, Capital Project Fund and Sewer Commission Funds.

Because of the numerous Funds providing for capital activities, there are frequent inter-fund transfers which complicate and tend to confuse the reporting and accounting activities. We recommend the Town consider the concept of a unified capital budget. We believe a clearer picture of the source and use of funds would be accomplished. The capital budget would show current and future local taxes as a source of revenue, as well as grants from Federal and State agencies.

GENERAL FIXED ASSETS

The Town of Glastonbury does not maintain an inventory of general fixed assets. It is our understanding that the Comptroller's office is in the process of establishing such an inventory, utilizing Town data processing equipment. We recommend efforts be continued to update and complete the inventory of Town-owned property.

**TOWN OF GLASTONBURY
COMBINED BALANCE SHEET — ALL FUNDS
AT JUNE 30, 1976**

A. S. S. T. S.	TOWN OF GLASTONBURY										TOTAL ASSETS	LIABILITIES AND FUND BALANCES																							
	GENERAL FUND	GENERAL DEBT	RESERVE FUND FOR CAPITAL AND NON-RECURRING EXPENDITURES	TRUST AND AGENCY FUNDS	CAPITAL PROJECT FUND	FEDERAL REVENUE SHARING TRUST FUND	SEWER COMMISSION FUND	SPECIAL EDUCATION FUND	SCHOOL CAFETERIA AND ACTIVITY FUNDS	DEVELOPERS' FEE ACCOUNT		INSURANCE RESERVE FUND	GENERAL FUND	GENERAL DEBT	RESERVE FUND FOR CAPITAL AND NON-RECURRING EXPENDITURES	TRUST AND AGENCY FUNDS	CAPITAL PROJECT FUND	FEDERAL REVENUE SHARING TRUST FUND	SEWER COMMISSION FUND	SPECIAL EDUCATION FUND	SCHOOL CAFETERIA AND ACTIVITY FUNDS	DEVELOPERS' FEE ACCOUNT	INSURANCE RESERVE FUND												
CASH	121,090.88	-	246,832.29	10,249.61	1,395,000.00	66,288.03	212,547.83	18,052.26	91,206.62	439,301.69	95,088.76	121,090.88	-	246,832.29	10,249.61	1,395,000.00	66,288.03	212,547.83	18,052.26	91,206.62	439,301.69	95,088.76	121,090.88	-	246,832.29	10,249.61	1,395,000.00	66,288.03	212,547.83	18,052.26	91,206.62	439,301.69	95,088.76		
INVESTMENTS	538,604.72	-	200,000.00	-	-	49,722.26	12,720.00	-	-	-	-	49,722.26	-	-	-	-	-	-	-	-	-	-	49,722.26	-	-	-	-	-	-	-	-	-	-	-	-
PROPERTY TAXES AND SPECIAL ASSESSMENTS RECEIVABLE	237,870.31	1,330,966.88	-	-	-	-	145,009.56	-	19,023.35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DUE FROM STATE OF CONNECTICUT	-	-	-	-	-	81,854.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DUE FROM FEDERAL GOVERNMENT	-	-	-	6,739.56	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
MORTGAGE NOTE RECEIVABLE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INVENTORY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
MISCELLANEOUS RECEIVABLES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRANTS RECEIVABLE	-	-	-	-	-	-	145,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAPITAL PROJECT FUND BALANCE	-	1,953,527.03	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMOUNT TO BE RAISED BY FUTURE TAXATION OR ASSESSMENTS	-	9,574,506.09	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ASSETS	\$958,065.71	\$12,553,000.00	\$446,832.29	\$16,989.17	\$2,495,000.00	\$428,142.03	\$2,013,950.31	\$18,052.26	\$118,381.84	\$439,301.69	\$245,088.76	\$958,065.71	\$12,553,000.00	\$446,832.29	\$16,989.17	\$2,495,000.00	\$428,142.03	\$2,013,950.31	\$18,052.26	\$118,381.84	\$439,301.69	\$245,088.76	\$958,065.71	\$12,553,000.00	\$446,832.29	\$16,989.17	\$2,495,000.00	\$428,142.03	\$2,013,950.31	\$18,052.26	\$118,381.84	\$439,301.69	\$245,088.76		
CASH OVERDRAFT	-	-	-	-	33,448.45	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DUE OTHER FUNDS	12,720.00	-	-	494.86	-	-	-	-	-	-	1,750.12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ACCOUNTS PAYABLE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AND ENCUMBRANCES	51,701.07	-	-	2,500.43	-	-	-	-	-	-	190,943.66	18,052.26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TAXES COLLECTED IN ADVANCE	262,832.78	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BONDS AND NOTES PAYABLE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DEVELOPERS' DEPOSITS	-	12,953,000.00	-	-	-	-	-	-	-	-	945,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DUE TO STATE OF CONNECTICUT - SUBJECT TO CALL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FUND BALANCES - RESTRICTED	-	-	-	7,802.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FUND BALANCES - APPROPRIATED	322,870.31	-	426,027.82	3,175.42	-	-	-	-	-	-	416,879.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FUND BALANCES - UNAPPROPRIATED	307,941.61	-	20,804.47	3,016.21	-	-	-	-	-	-	31,463.03	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL LIABILITIES AND FUND BALANCES	\$958,065.71	\$12,553,000.00	\$446,832.29	\$16,989.17	\$2,495,000.00	\$428,142.03	\$2,013,950.31	\$18,052.26	\$118,381.84	\$439,301.69	\$245,088.76	\$958,065.71	\$12,553,000.00	\$446,832.29	\$16,989.17	\$2,495,000.00	\$428,142.03	\$2,013,950.31	\$18,052.26	\$118,381.84	\$439,301.69	\$245,088.76	\$958,065.71	\$12,553,000.00	\$446,832.29	\$16,989.17	\$2,495,000.00	\$428,142.03	\$2,013,950.31	\$18,052.26	\$118,381.84	\$439,301.69	\$245,088.76		

**TOWN OF GLASTONBURY
GENERAL FUND
STATEMENT OF APPROPRIATIONS AND EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 1976**

	Original Appropriations	Supplemental Appropriations and Transfers	Revised Appropriations	Cash Disbursements	Accounts Payable and Encumbrances	Total Expenditures	Under (Over) Expended
General Government:							
Town Council	25 013 00	280 00	25 293 00	25 249 30	42 60	25 290 90	2 10
Board of Finance	700 00	(197 00)	503 00	489 18	-	489 18	13 82
Town Manager	67 600 00	4 200 00	71 800 00	71 140 67	159 79	71 300 46	499 54
Community Development	49 205 00	1 052 00	50 257 00	46 711 62	143 48	46 955 10	3 301 94
Town Planning and Zoning	6 500 00	(1 664 00)	4 836 00	4 477 71	248 05	4 725 76	74 23
Courts	370 00	500 00	870 00	432 06	100 65	532 71	337 29
Zoning Board of Appeals	1 420 00	74 00	1 494 00	1 452 37	-	1 452 37	1 63
	150 808 00	4 245 00	155 053 00	149 991 91	694 57	150 686 48	4 366 52
Staff Agencies:							
Town Clerk	39 943 00	(834 00)	39 109 00	38 370 43	400 00	38 770 43	338 57
Town Attorney	20 500 00	23 086 00	43 586 00	37 785 05	5 647 26	43 432 31	153 69
Registrars	15 890 00	6 884 00	22 774 00	22 436 21	-	22 436 21	337 79
Community Beautification Commission	650 00	(307 00)	343 00	264 60	27 50	292 10	50 90
Economic Development Commission	400 00	-	400 00	226 71	-	226 71	173 29
Fire Arts Commission	2 850 00	(226 00)	2 624 00	1 240 11	-	1 240 11	1 383 89
Citizens Advisory Commission	6 450 00	-	6 450 00	946 51	-	946 51	5 503 49
Conservation Commission	2 450 00	1 414 00	3 864 00	3 751 94	100 00	3 851 94	70 30
	89 082 00	30 017 00	119 375 00	105 176 26	6 174 76	111 351 02	8 023 98
Public Safety:							
Police Department	715 311 00	54 013 00	769 324 00	765 395 87	2 047 19	767 443 06	1 880 94
Civil Preparedness	116 770 00	(363 00)	116 407 00	108 927 18	4 164 22	113 091 40	3 315 59
Street Lighting	1 901 00	-	1 901 00	1 649 71	-	1 649 71	251 29
Safety Committee	57 000 00	-	57 000 00	51 488 99	-	51 488 99	5 511 01
	100 00	-	100 00	-	-	-	100 00
	891 082 00	53 650 00	944 732 00	927 461 75	6 338 31	933 800 26	10 931 74
Public Works:							
Highway	587 210 00	45 493 00	632 703 00	619 235 20	4 509 18	623 744 38	8 958 62
Director	32 014 00	(5 678 00)	26 336 00	25 138 63	76 68	25 215 31	1 120 69
Inspector	106 249 00	5 000 00	106 749 00	106 312 46	161 94	106 474 40	274 60
Town Office Building	59 152 00	-	59 152 00	58 747 94	-	58 747 94	404 06
Parks	53 504 00	10 397 00	63 901 00	63 299 69	135 00	63 434 69	466 31
	283 626 00	-	283 626 00	257 862 33	3 435 26	281 297 59	22 328 23
	1 121 755 00	50 712 00	1 172 467 00	1 130 596 25	8 378 18	1 138 974 43	33 492 57
Administrative Services:							
Tax Collector	46 230 00	2 085 00	48 315 00	45 748 06	384 40	46 132 46	2 182 54
Comptroller	62 521 00	3 527 00	66 048 00	65 972 69	6 00	65 978 69	1 069 31
Assessor	54 667 00	(5 379 00)	49 288 00	47 639 79	103 39	47 743 18	1 544 82
	163 418 00	233 00	163 651 00	159 560 54	493 79	160 054 33	3 596 67

**TOWN OF GLASTONBURY
GENERAL FUND
STATEMENT OF APPROPRIATIONS AND EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 1976
(Continued 2)**

	Original Appropriations	Supplemental Appropriations and Transfers	Revised Appropriations	Cash Disbursements	Accounts Payable and Encumbrances	Total Expenditures	Under (Over) Expended
Health and Sanitation:							
Sanitarians	214 563 00	(36 594 00)	177 969 00	165 248 77	12 720 00	177 968 77	23
Health Department	76 117 00	-	76 117 00	75 405 35	78 15	75 483 50	633 50
Refuse Disposal	39 963 00	4 700 00	44 663 00	41 740 97	114 63	41 855 60	2 807 40
	330 643 00	(31 894 00)	298 749 00	282 395 09	12 912 28	295 307 37	3 441 13
Human Resources:							
Welfare Bureau	87 533 00	-	87 533 00	85 252 37	16 16	85 268 53	2 264 47
Committee on Aging	25 593 00	-	25 593 00	22 565 74	8 84	22 574 58	3 018 42
Youth Services Bureau	70 186 00	10 350 00	80 536 00	78 449 39	1 902 91	78 319 30	2 216 70
	183 312 00	10 350 00	193 662 00	184 234 50	1 927 91	186 162 41	7 499 59
Libraries:							
Welles Turner	171 835 00	(958 00)	170 877 00	166 947 62	2 372 28	169 319 91	1 557 09
South Glastonbury	2 000 00	-	2 000 00	2 000 00	2 000 00	2 000 00	-
East Glastonbury	2 000 00	-	2 000 00	2 000 00	-	2 000 00	-
	175 835 00	(958 00)	174 877 00	168 947 62	4 372 29	173 319 91	1 557 09
Insurance and Bonds	229 935 00	21 646 00	251 581 00	251 327 07	128 28	251 455 35	125 65
Pension	248 212 00	1 783 00	249 995 00	249 994 32	-	249 994 32	68
Contingency	125 000 00	(125 000 00)	-	-	-	-	-
Capital Improvements	266 180 00	928 00	267 108 00	179 913 86	23 000 00	202 913 86	64 194 14
Debt Service	1 496 262 00	4 119 00	1 500 381 00	1 500 378 77	-	1 500 378 77	2 23
Total Non-Education	5 471 800 00	19 831 00	5 491 631 00	5 289 977 94	64 421 07	5 354 399 01	137 231 99
Total Board of Education	7 776 364 00	104 759 00	7 881 123 00	7 831 123 00	-	7 831 123 00	50 000 00
Grand Total	\$13 248 164 00	\$124 590 00	\$13 372 754 00	\$13 121 100 94	\$64 421 07	\$13 185 522 01	\$187 231 99

**TOWN OF GLASTONBURY
REPORT OF THE PROPERTY TAX COLLECTOR
FOR THE YEAR ENDED JUNE 30, 1976**

GRAND LIST	DUE DATE OF TAX	COLLECTIBLE TAXES		LAWFUL CORRECTIONS		SUSPENSE TRANSFERS		ADJUSTED TAXES		UNCOLLECTED TAXES	
		JULY 1, 1975	JULY 1, 1975	ADDITIONS	DEDUCTIONS	COLLECTIONS	DEDUCTIONS	RECEIVABLE	COLLECTED	RECEIVABLE	RECEIVABLE
JANUARY 1, 1975	JULY 1, 1975	9 598 646 10	75 241 94	31 237 93		56 84	7 509 17	9 735 137 28	9 574 171 70	160 966 08	
JANUARY 1, 1974	JULY 15, 1974	201 795 38	504 12	2 493 94		33 25	12 193 68	187 645 13	127 906 85	59 738 28	
JANUARY 1, 1973	JULY 15, 1973	26 813 14	76 95	328 88		154 74	6 527 98	20 187 97	11 428 45	8 759 52	
JANUARY 1, 1972	JULY 15, 1972	9 488 59	-	141 36		2 170 56	2 382 59	9 135 20	5 389 28	3 745 92	
JANUARY 1, 1971	JULY 15, 1971	4 760 83	-	120 19		73 80	2 126 52	2 587 92	230 47	2 357 45	
JANUARY 1, 1970	JULY 15, 1970	4 854 91	-	177 12		211 14	2 534 28	2 354 65	1 411 03	943 62	
JANUARY 1, 1969	JULY 15, 1969	897 22	-	65 66		107 80	-	939 36	545 35	393 96	
JANUARY 1, 1968	JULY 15, 1968	722 66	-	28 98		65 60	-	759 28	476 38	282 90	
JANUARY 1, 1967	JULY 15, 1967	277 99	-	25 83		-	-	252 16	-	252 16	
OCTOBER 1, 1966	APRIL 1, 1967	149 16	-	13 86		-	-	135 30	-	135 30	
OCTOBER 1, 1965	APRIL 1, 1966	254 27	-	23 63		-	-	230 64	-	230 64	
OCTOBER 1, 1964	APRIL 1, 1965	58 37	-	17 33		-	-	41 04	-	41 04	
OCTOBER 1, 1963	APRIL 1, 1964	17 22	-	-		-	-	17 22	-	17 22	
OCTOBER 1, 1962	APRIL 1, 1963	3 16	-	-		-	-	3 16	-	3 16	
OCTOBER 1, 1961	APRIL 1, 1962	3 04	-	-		-	-	3 04	-	3 04	
TOTALS		\$ 9,548,742.04	\$ 75,823.01	\$ 34,774.71		\$ 2,873.73	\$ 33,274.22	\$ 9,959,429.85	9,721,559.54	\$ 237,870.31	
								INTEREST COLLECTED	53 129 35		
								LIEN FEES	1 999 50		
								TOTAL	\$ 9,776,688.39		

**TOWN OF GLASTONBURY
GENERAL DEBT AND SEWER SINKING FUND
ANALYSIS OF CHANGES IN BONDS AND NOTES
FOR THE YEAR ENDED JUNE 30, 1976**

Date of Issue	Interest Rate	Description	Original Issue	Outstanding July 1, 1975	New Issues or Refinanced During Year	Redeemed or Refinanced During Year	Outstanding June 30, 1976
General Purposes							
September 1, 1959	3.7%	Town Office Building	354 000	54 000	-	20 000	34 000
June 1, 1960	5.0%	Uniform Fiscal Year	1 280 000	500 000	-	100 000	400 000
April 1, 1971	3.0%	Road Construction	875 000	450 000	-	75 000	375 000
April 1, 1971	3.5%	Firehouse	495 000	240 000	-	40 000	200 000
			<u>2 924 000</u>	<u>1 244 000</u>	<u>-</u>	<u>235 000</u>	<u>1 009 000</u>
Urban Renewal							
June 1, 1976	6.0%	Redevelopment	(A) 495 000	450 000	425 000	450 000	425 000
Schools							
October 1, 1960	3.5%	Buttombell School	260 000	60 000	-	10 000	50 000
October 1, 1960	3.5%	Academy Junior High	900 000	270 000	-	45 000	225 000
April 15, 1962	3.0%	Hopewell School	922 000	315 000	-	45 000	270 000
February 1, 1964	3.2%	Eastbury Addition	632 000	250 000	-	35 000	215 000
April 1, 1967	3.6%	Welles Junior High	2 632 000	1 595 000	-	135 000	1 460 000
June 1, 1972	3.65%	Athletic Facilities	305 000	50 000	-	25 000	25 000
June 1, 1972	5.0%	High School Addition	4 235 000	3 590 000	-	215 000	3 375 000
June 1, 1976	6.0%	Academy Elementary	(A) 1 200 000	765 000	695 000	765 000	695 000
			<u>11 135 000</u>	<u>6 895 000</u>	<u>-</u>	<u>1 275 000</u>	<u>6 315 000</u>
Sewers							
March 1, 1970	5.9%	Salmon and Hubbard Brook	1 128 000	400 000	-	80 000	320 000
March 1, 1975	5.7%	Secondary Treatment Plant	740 000	740 000	50 000	50 000	690 000
June 1, 1976	6.0%	Salmon Brook Extension	(A) 580 000	580 000	460 000	580 000	460 000
Various	Various	South Glastonbury Secondary Treatment Plant	(B) 5 650 000	4 800 000	-	1 860 000	3 740 000
September 12, 1975	4.19%	Secondary Treatment Plant	145 000	145 000	145 000	145 000	-
			<u>8 243 000</u>	<u>6 635 000</u>	<u>460 000</u>	<u>1 885 000</u>	<u>5 210 000</u>
Total General Debt			22 787 000	15 224 000	1 580 000	3 845 000	12 959 000
Sewer Sinking Fund							
June 16, 1976	Various	Salmon Brook Extension Assessment Notes (Series A)	(B) 595 000	495 000	-	45 000	450 000
October 30, 1975	4.6%	Assessment Notes (Series A)	1 262 000	625 000	-	130 000	495 000
			<u>1 857 000</u>	<u>1 120 000</u>	<u>-</u>	<u>175 000</u>	<u>945 000</u>
Total Sewer Sinking Fund			\$ 24 644 000	\$ 16 344 000	\$ 1 580 000	\$ 4 020 000	\$ 13 904 000
Grand Total - All Debt							

(A) Anticipation Notes at July 1, 1975
(B) Anticipation Notes at June 30, 1976

**TOWN OF GLASTONBURY
GENERAL DEBT
STATEMENT OF DEBT LIMITATION
FOR THE YEAR ENDED JUNE 30, 1976**

TOTAL TAX COLLECTIONS (INCLUDING INTEREST AND LIEN FEES)
RECEIVED BY TREASURER FOR CURRENT FISCAL YEAR \$ 9 776 688 39

REIMBURSEMENT FOR REVENUE LOSS ON:
TAX RELIEF FOR THE ELDERLY 71 394 31
MANUFACTURERS' INVENTORIES 43 550 02
WHOLESALE AND RETAIL BUSINESS INVENTORIES 20 355 65
DISABILITY EXEMPTION 662 48
CIRCUIT BREAKER 22 834 95
\$9 935 485 80

	GENERAL PURPOSES	SCHOOLS	SEWERS	URBAN RENEWAL
<u>DEBT LIMITATION:</u>	\$	\$	\$	\$
2-1/4 TIMES BASE	22 354 843 05	-	-	-
4-1/2 TIMES BASE	-	44 709 686 10	-	-
3-3/4 TIMES BASE	-	-	37 258 071 75	-
3-1/4 TIMES BASE	-	-	-	32 290 328 85

TOTAL DEBT LIMITATION 22 354 843 05 44 709 686 10 37 258 071 75 32 290 328 85

INDEBTEDNESS:
BONDS PAYABLE 1 009 000 00 6 315 000 00 1 470 000 00 425 000 00
NOTES PAYABLE - - 4 685 000 00 -
BONDS AND NOTES AUTHORIZED BUT UNISSUED - - 350 000 00 -

LESS: UNIFORM FISCAL YEAR 400 000 00 - - -
TOTAL INDEBTEDNESS 609 000 00 6 315 000 00 6 505 000 00 425 000 00

DEBT LIMITATION IN EXCESS OF OUTSTANDING AND AUTHORIZED DEBT \$21 745 843 05 \$38 394 686 10 \$30 753 071 75 \$31 865 328 85

OVERALL LIMITATION: \$ 69 548 400 60
7 TIMES BASE INDEBTEDNESS SUBJECT TO LIMITATION 13 854 000 00

DEBT LIMITATION IN EXCESS OF OUTSTANDING AND AUTHORIZED DEBT \$55 694 400 60

**TOWN OF GLASTONBURY
RESERVE FUND FOR CAPITAL AND NON-RECURRING EXPENDITURES
STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS
FOR THE YEAR ENDED JUNE 30, 1976**

Balance — July 1, 1975 \$ 265,111.42

Receipts:
General Fund 135,956.14
Principal Investment Return 2,794,982.91
Interest Earned 27,098.95
Grants 2,776.13
Refunds 30
General Fund —
1974-1975 Highway Truck 16,105.00
Bond Capital Project Fund 279,255.00
Miscellaneous 1,874.11

Total Receipts \$ 3,258,048.54
Total \$ 3,523,159.96

Disbursements:
Expenditures Against Appropriations \$ 481,344.76
U.S. Treasury Bills Purchased 594,982.91
Certificates of Deposit Purchased 2,200,000.00

Total Disbursements \$ 3,276,327.67
Balance — June 30, 1976
The Glastonbury Bank and Trust Company \$ 246,832.29

**TOWN OF GLASTONBURY
RESERVE FUND FOR CAPITAL AND NON-RECURRING EXPENDITURES
BALANCE SHEET
AT JUNE 30, 1976**

ASSETS
Cash \$246,832.29
Certificates of Deposit, At Cost 200,000.00
Total Assets \$446,832.29

FUND BALANCE
Fund Balance:
Appropriated \$426,027.82
Unappropriated 20,804.47
Total Fund Balance \$446,832.29

MAJOR EXPENDITURES
Selected Projects:
Continuation of Redevelopment \$220,000.00
Landfill Aquisition 187,024.03
Utilities, Redevelopment 25,881.26
Landfill Test Borings 12,343.61
House Street Construction 8,785.77
Purchase of Vullo Property 11,858.00
1974-75 Drainage Program 3,355.10

1976	EVENT	<i>Municipal Holidays</i>
July 1	— Beginning of fiscal year	Independence Day
July 1	— First tax payment due	Labor Day
September 1	— Sewer connection charges due	Columbus Day
November 1	— Sewer use charges due	Election Day
December 31	— Last day to file veterans discharges	Veterans' Day
		Thanksgiving Day
		Christmas Day
		New Year's Day
		Lincoln's Birthday
		Washington's Birthday
		Good Friday
		Memorial Day
1977		
January 1	— Second tax payment due	
January 30	— Deadline to apply for P.A. 490 exemption	
February 1	— Deadline for filing personal property	
April 1	— Sewer assessment bills due on Salmon-Hubbard Brook Project	
April 15-May 15	— Board of Tax Review, as scheduled	
May 1	— Sewer assessment bills due on Installation #3 & 4	
May 15	— Deadline to apply for elderly exemption	
June	— Dogs licensed for coming year starting July 1	
Not later than June 5	— Annual Town Meeting on budget	
June 30	— End of fiscal year	

COUNCIL-COMMISSION MEETINGS

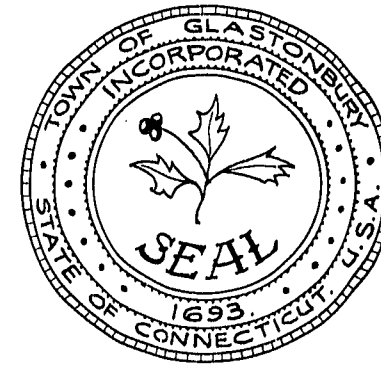
TOWN COUNCIL — Second and fourth Tuesday, each month
 TOWN PLAN & ZONING COMMISSION — First and third Tuesday, each month
 BOARD OF FINANCE — First Tuesday, each month
 BOARD OF EDUCATION — Third Monday, each month except if it falls on a holiday in the school calendar — in that case meeting held fourth Monday of month.
 Meetings of other Boards and Commissions, special meetings, dates of hearings and voter-making sessions are announced in newspapers in advance and held in Town Office Building.

All meetings are public — you are invited to attend.

REMINDER

LIBRARY HOURS:

Welles-Turner: Monday-Friday 9 a.m.-9 p.m.; Saturday 9 a.m.-5 p.m.
 (Closed Saturdays during July and August)
 South Glastonbury: Monday & Thursday 1:30-4:00 p.m. and 7:30 p.m.;
 Wednesday 1:30-4:00 p.m., 7:30-9:00 p.m.; Sunday 2:00-4:00 p.m.
 Story Hour: Thursday 10:00-11:00 a.m.
 Summer Hours: Monday, Wednesday & Thursday 7:00-9:00 p.m.; Sunday 2:00-4:00 p.m.
 East Glastonbury: Monday & Thursday 1:00-4:00 and 7:00-9:00 p.m.;
 Tuesday 10:00 a.m.-3:00 p.m.
 Summer Hours: Monday & Thursday 2:00-4:00 p.m. and 7:00-9:00 p.m.
 Tuesday 9:00 a.m.-3:00 p.m.
 TOWN OFFICE BUILDING HOURS — Monday through Friday 8:30 a.m.-4:30 p.m.
 BOARD OF EDUCATION OFFICE HOURS — Monday through Friday 8:00 a.m.-5:00 p.m.
 REFUSE DISPOSAL AREA — New London Turnpike. 8:30 a.m. 4:00 p.m. Closed Sundays and Holidays.
 ASSESSMENT DATE — January 1st. Motor Vehicles - October 1st.
 PERSONAL PROPERTY TAX LIST — 10% added to total if list not declared by February 1st.
 SEWER CONNECTION CHARGES — Due September 1st. Interest on delinquent installments accumulates at rate of 1% per month starting one month after due date of installment, effective from due date.
 SEWER USE CHARGES — Due November 1, with 30 days to pay without interest.
 TOWN TAX BILLS — If payment is not made within one month from due date, the installment will become delinquent and subject to interest at the rate of 1% per month with a minimum interest charge of \$2.00 from the due date of the installment.
 VOTER REGISTRATION — Town Office Building, 7:00-9:00 p.m., fourth Tuesday of month; or Town Clerk's Office Monday-Friday, 8:30 a.m.-4:30 p.m.



TELEPHONE DIRECTORY

FIRE AND POLICE EMERGENCY . . . 911

For those residents not having a 633 telephone prefix the numbers are
FIRE EMERGENCY 633-9421 **POLICE EMERGENCY 633-9411**

Be sure to give clearly your name and address as well as the nature of your emergency. Do not hang up until you are sure that your message has been understood.

WE NEED YOUR HELP. PLEASE DO NOT CALL THE FIRE OR POLICE PHONE NUMBERS DURING A FIRE EMERGENCY UNLESS ABSOLUTELY NECESSARY.

The dispatcher must be free to route fire trucks and fire department personnel to a fire. If the phone lines are monopolized by people asking routine questions or questions about the location of the fire, the dispatcher may be unable to reach the fire trucks and firemen. This could result in serious delay in getting to a fire, with possible property damage and even loss of life.

CALL THE:	FOR ANSWERS ON:	PHONE:
Assessor	Property Assessments	633-5231
Building Inspector	Building Permits, Zoning Board of Appeals	633-5231
Comptroller	Bills & Accounts, Purchasing	633-5231
Director of Health	Public Health Matters — Applications for Burning	633-5231
Dog Warden	Dog Problems, Dead Animals	633-8301
Glastonbury Housing Authority	Public Housing/Housing for Elderly	633-3549
Highway Superintendent	Street/Road Maintenance, Snow Removal, Landfill	633-5231
Parks Superintendent	Parks/Public Grounds/Tree Problems	633-5231
Police Department	Police (Routine)	633-8301
Recreation Director	Recreation	633-5231
Recreation Answering Service ..	Scheduled Events	633-5550
Redevelopment Agency	Urban Redevelopment	633-2035
Registrar	Voting etc*	633-5231
Still Hill Boarding Home	Town Farm	633-7328
Superintendent Sanitation Dept.	Sanitary Sewers, Treatment Plant ...	633-5231
Superintendent of Schools	Schools and Education	633-5231
Tax Collector	Taxes — Fees	633-5231
Town Clerk	Birth & Death Certificates, Property Deeds, Fishing/Hunting/Dog Licenses, Elections, Voting Registration, Majority Cards	633-5231
Town Engineer	Engineering, Drainage, etc.	633-5231
Town Manager	Administration	633-5231
Town Planner	Town Plan & Zoning Commission, Municipal Planning	633-5231
Visiting Nurse Association	Public Nursing, Clinics	633-2011
Welfare Director	Welfare & Relief	633-5231
Welles-Turner Library	Libraries	633-1300
Youth Services Bureau	Family Counseling, Youth Activities	633-1176

*If no answer, call Town Clerk